

JOINT STATE GOVERNMENT COMMISSION

General Assembly of the Commonwealth of Pennsylvania

INFORMATION DISCLOSURE OF THE STATE-RELATED UNIVERSITIES

Staff Analysis of 2016-17 Data
Reported Under Section 2004-D
of the Public School Code of 1949

FEBRUARY 2018



*Serving the General Assembly of the
Commonwealth of Pennsylvania Since 1937*

REPORT

*Information Disclosure
of the State-Related Universities*

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The full report is also available on our website, <http://jsg.legis.state.pa.us>.

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The Joint State Government Commission was created in 1937 as the primary and central non-partisan, bicameral research and policy development agency for the General Assembly of Pennsylvania.¹

A fourteen-member Executive Committee comprised of the leadership of both the House of Representatives and the Senate oversees the Commission. The seven Executive Committee members from the House of Representatives are the Speaker, the Majority and Minority Leaders, the Majority and Minority Whips, and the Majority and Minority Caucus Chairs. The seven Executive Committee members from the Senate are the President Pro Tempore, the Majority and Minority Leaders, the Majority and Minority Whips, and the Majority and Minority Caucus Chairs. By statute, the Executive Committee selects a chairman of the Commission from among the members of the General Assembly. Historically, the Executive Committee has also selected a Vice-Chair or Treasurer, or both, for the Commission. There was also a Secretary during some years.

The studies conducted by the Commission are authorized by statute or by a simple or joint resolution. In general, the Commission has the power to conduct investigations, study issues, and gather information as directed by the General Assembly. The Commission provides in-depth research on a variety of topics, crafts recommendations to improve public policy and statutory law, and works closely with legislators and their staff.

A Commission study may involve the appointment of a legislative task force, composed of a specified number of legislators from the House of Representatives or the Senate, or both, as set forth in the enabling statute or resolution. In addition to following the progress of a particular study, the principal role of a task force is to determine whether to authorize the publication of any report resulting from the study and the introduction of any proposed legislation contained in the report. However, task force authorization does not necessarily reflect endorsement of all the findings and recommendations contained in a report.

Some studies involve an appointed advisory committee of professionals or interested parties from across the Commonwealth with expertise in a particular topic; others are managed exclusively by Commission staff with the informal involvement of representatives of those entities that can provide insight and information regarding the particular topic. When a study involves an advisory committee, the Commission seeks consensus among the members.² Although an advisory committee member may represent a particular department, agency, association, or group, such representation does not necessarily reflect the endorsement of the department, agency, association, or group of all the findings and recommendations published in a report.

¹ Act of July 1, 1937 (P.L.2460, No.459) (46 P.S. § 65).

² Consensus does not necessarily reflect unanimity among the advisory committee members on each individual policy or legislative recommendation. However, it does, at a minimum, reflect the views of a substantial majority of the advisory committee, gained after lengthy review and discussion.

Over the years, nearly one thousand individuals from across the Commonwealth have served as members of the Commission's numerous advisory committees or have assisted the Commission with its studies. Members of advisory committees bring a wide range of knowledge and experience to deliberations involving a particular study. Individuals from countless backgrounds have contributed to the work of the Commission, such as attorneys, judges, professors and other educators, state and local officials, physicians and other health care professionals, business and community leaders, service providers, administrators and other professionals, law enforcement personnel, and concerned citizens. In addition, members of advisory committees donate their time to serve the public good; they are not compensated for their service as members. Consequently, the Commonwealth of Pennsylvania receives the financial benefit of such volunteerism, along with the expertise in developing statutory language and public policy recommendations to improve the law in Pennsylvania.

The Commission periodically reports its findings and recommendations, along with any proposed legislation, to the General Assembly. Certain studies have specific timelines for the publication of a report, as in the case of a discrete or timely topic; other studies, given their complex or considerable nature, are ongoing and involve the publication of periodic reports. Completion of a study, or a particular aspect of an ongoing study, generally results in the publication of a report setting forth background material, policy recommendations, and proposed legislation. However, the release of a report by the Commission does not necessarily reflect the endorsement by the members of the Executive Committee, or the Chair or Vice-Chair of the Commission, of all the findings, recommendations, or conclusions contained in the report. A report containing proposed legislation may also contain official comments, which may be used in determining the intent of the General Assembly.³

Since its inception, the Commission has published more than 360 reports on a sweeping range of topics, including administrative law and procedure; agriculture; athletics and sports; banks and banking; commerce and trade; the commercial code; crimes and offenses; decedents, estates, and fiduciaries; detectives and private police; domestic relations; education; elections; eminent domain; environmental resources; escheats; fish; forests, waters, and state parks; game; health and safety; historical sites and museums; insolvency and assignments; insurance; the judiciary and judicial procedure; labor; law and justice; the legislature; liquor; mechanics' liens; mental health; military affairs; mines and mining; municipalities; prisons and parole; procurement; state-licensed professions and occupations; public utilities; public welfare; real and personal property; state government; taxation and fiscal affairs; transportation; vehicles; and workers' compensation.

Following the completion of a report, subsequent action on the part of the Commission may be required, and, as necessary, the Commission will draft legislation and statutory amendments, update research, track legislation through the legislative process, attend hearings, and answer questions from legislators, legislative staff, interest groups, and constituents.

³ 1 Pa.C.S. § 1939 (“The comments or report of the commission . . . which drafted a statute may be consulted in the construction or application of the original provisions of the statute if such comments or report were published or otherwise generally available prior to the consideration of the statute by the General Assembly”).



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To the Members of the General Assembly of Pennsylvania:

Pursuant to the Pennsylvania Public School Code of 1949, the Information Disclosure of the State-related Universities is an annual statistical comparison of the employment and salary, financial and contract data, and statements on retirement and tuition benefits as reported by the universities and compiled by our staff.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Glenn J. Pasewicz".

Glenn J. Pasewicz
Executive Director

FOREWORD

Pursuant to Section 2004-D of the Public School Code of 1949,¹ the Joint State Government Commission submits herewith its statistical comparison of the employment and salary, financial and contract data, and statements of retirement and tuition benefit policies, reported by Lincoln University, The Pennsylvania State University, University of Pittsburgh, and Temple University--the State-related universities.

This year's edition of the report maintains those changes first made in the February 2011 edition of the report. Prior to that report, Commission staff and representatives from each of the State-related universities met via conference call to unify and clarify university data submissions. The data presented in this year's report is what the group collectively agreed was statutorily required.

The Commission staff has arranged the data comparisons and policy statements into four major sections. Section I includes full-time faculty and staff and average salaries for 2016-17. Section II includes actual revenue and expenditure data for 2015-16 and 2016-17. Section III includes goods and services purchase contracts for 2016-17. Section IV includes current statements of retirement and tuition benefit policies. An introduction page prior to each section will note any significant changes (if any) from previous editions of this report.

Differences in the internal organizations of the universities, represented by differences in their academic and administrative units and expenditure types, make direct comparisons between the universities difficult for most data elements. Changes in a university's academic or administrative units or expenditure types from last year will change the 2015-16 dollar amounts from those shown in last year's report. The universities may have revised some 2015-16 data since the time of the publication of last year's report.

Additional details on some data elements are available from the Commission staff.

¹ Section 2004-D of the Public School Code of 1949 is included as an Appendix to this report.

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I. FULL-TIME FACULTY AND STAFF AND AVERAGE SALARIES

The tables on pages 2 through 13 show the number and average salaries of full-time faculty and staff within each university for fiscal year 2016-17. This includes all full-time faculty and staff that are paid through all funds within each university. Employee and salary data are arranged by faculty ranks and staff classifications, and by academic or administrative units, as defined by each university. Average salaries are not reported for faculty ranks and staff classifications with three or fewer employees, or for groups of units within each university.

Table 1

LINCOLN UNIVERSITY
 NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
 BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT ¹
 2016-17

Academic / administrative unit	Professor		Associate Professor		Assistant Professor		Instructor		Lecturer		Total Number
	Number	Average Salary	Number	Average Salary	Number	Average Salary	Number	Average Salary	Number	Average Salary	
Grand total	27	\$99,568	30	\$74,366	29	\$64,509	3	nd	4	\$56,393	93

1. Data not available by academic/administrative unit.

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by Lincoln University.

Table 2

LINCOLN UNIVERSITY
 NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
 BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT ¹
 2016-17

Academic / administrative unit	Executive / administrative / management		Other professional / non-faculty		Clerical / secretarial		Technical / skilled / service		Total Number
	Number	Average Salary	Number	Average Salary	Number	Average Salary	Number	Average Salary	
Grand total	132	\$57,488	4	\$38,895	71	\$41,613	7	\$31,711	214

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University

Table 3

THE PENNSYLVANIA STATE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
2016-2017

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
University Park Colleges:											
Agricultural Sciences	120	\$133,435	63	\$100,040	25	\$86,873	22	\$61,414	57	\$67,395	287
Arts & Architecture	52	103,174	78	82,840	38	63,434	32	43,289	2	nd	202
Communications	9	154,465	18	89,106	5	76,928	0	--	29	79,868	61
Earth & Mineral Sciences	75	157,773	22	108,173	31	88,782	6	52,769	101	61,050	235
Eberly College of Science	153	144,198	57	101,835	55	88,158	26	49,405	208	51,521	499
Education	38	124,221	59	91,416	50	70,982	29	39,632	10	56,567	186
Engineering	139	154,882	61	112,958	78	91,588	31	68,764	58	62,102	367
Health & Human Development	58	143,225	42	99,982	37	81,513	72	60,919	66	63,397	275
Information Sciences & Technology	10	185,910	10	134,702	6	106,570	0	--	30	75,331	56
International Affairs - School	5	187,461	0	--	0	--	0	--	1	nd	6
Liberal Arts	166	164,283	133	103,619	79	85,387	0	--	345	47,833	723
Nursing	4	105,783	4	105,655	8	81,645	23	60,111	3	nd	42
Smeal College of Business Administration	38	220,741	25	193,790	31	169,471	31	88,317	31	133,580	156
Total	867		572		443		272		941		3,095
Academic Support Units:											
Global Programs - University Office	0	--	0	--	1	nd	0	--	0	--	1
Research	0	--	0	--	0	--	0	--	190	95,128	190
Undergraduate Education	0	--	0	--	0	--	0	--	3	nd	3
University Libraries	16	89,570	28	68,183	28	50,958	0	--	0	--	72
University Outreach	0	--	0	--	0	--	23	58,331	1	nd	24
Total	16		28		29		23		194		290
Other Penn State Locations:											
Abington	16	111,344	35	85,926	29	75,408	10	68,132	49	54,379	139
Altoona	26	107,575	57	78,716	35	62,203	80	55,740	0	--	198
Beaver	4	108,787	10	79,134	5	63,749	16	63,635	0	--	35
Berks	22	102,825	42	84,636	23	69,089	26	55,361	27	66,298	140
Brandywine	13	108,621	16	85,927	14	71,509	27	54,945	0	--	70
DuBois	3	nd	8	80,905	5	78,460	27	59,387	0	--	43
Erie - Behrend	30	126,066	60	94,021	59	83,373	2	nd	130	62,850	281
Fayette - Eberly	1	nd	15	82,985	5	63,802	24	64,253	0	--	45
Great Valley	7	141,451	13	130,439	11	92,763	0	--	1	nd	32
Greater Allegheny	6	96,432	12	83,967	7	68,801	12	59,818	1	nd	38
Harrisburg	28	118,828	69	100,070	54	83,601	30	64,197	56	67,756	237
Hazleton	4	98,622	17	88,707	9	73,244	17	62,032	0	--	47
Lehigh Valley	5	94,955	11	83,254	4	64,028	24	51,489	0	--	44
Mont Alto	4	102,843	15	80,156	5	70,243	35	64,539	0	--	59

Table 3

New Kensington	4	108,796	12	86,205	6	68,727	17	65,336	0	--	39
Schuylkill	5	125,618	11	81,516	10	75,680	14	56,868	0	--	40
Shenango	1	nd	6	79,362	2	nd	19	59,416	1	nd	29
Wilkes-Barre	3	nd	8	82,112	7	63,441	16	60,528	0	--	34
Worthington Scranton	4	106,848	13	85,889	13	65,681	22	64,833	0	--	52
York	7	107,865	17	83,359	11	67,797	16	66,862	2	nd	53
Total	193		447		314		434		267		1,655
Law Schools:											
Dickinson School of Law	10	168,739	1	nd	4	89,227	2	nd	7	70,178	24
Penn State Law	21	173,172	2	nd	8	97,960	4	56,209	9	117,378	44
Total	31		3		12		6		16		68
Sub-total	1,107	143,247	1,050	96,452	798	82,347	735	59,708	1,418	64,429	5,108
College of Medicine at Hershey	256	268,283	243	217,927	496	185,422	41	81,338	34	53,847	1,070
Total	256		243		496		41		34		1,070
Grand Total	1,363	166,731	1,293	119,281	1,294	121,857	776	60,851	1,452	64,181	6,178

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by The Pennsylvania State University

Table 4
 THE PENNSYLVANIA STATE UNIVERSITY
 NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
 BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
 2016-17

Academic/administrative unit	Executive / administrative / managerial		Other professional / non-faculty		Clerical / secretarial		Technical / skilled / service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
University Park Colleges:									
Agricultural Sciences	71	\$117,041	342	\$59,088	244	\$35,102	152	\$44,794	809
Arts & Architecture	31	109,271	67	56,995	36	45,950	4	49,204	138
Communications	15	121,143	24	57,781	12	42,347	1	nd	52
Earth & Mineral Sciences	18	181,861	62	53,732	45	49,403	9	60,214	134
Eberly College of Science	22	193,621	81	58,248	88	41,494	57	42,359	248
Education	12	141,115	26	52,586	38	40,920	7	48,693	83
Engineering	31	190,973	133	67,203	133	42,350	61	54,177	358
Health & Human Development	25	129,699	91	54,857	74	41,819	58	42,807	248
Information Sciences & Technology	16	133,257	34	55,803	12	40,867	2	nd	64
International Affairs - School	1	nd	1	nd	1	nd	0	--	3
Liberal Arts	39	145,068	108	53,308	125	40,143	40	35,523	312
Nursing School	9	125,096	16	48,109	12	35,349	1	nd	38
Smeal College of Business	43	144,303	75	53,550	47	44,737	2	nd	167
Total	333		1,060		867		394		2,654
Academic Support Units:									
Enterprise Information Technology	113	109,285	411	68,069	19	43,451	20	46,997	563
Global Programs - University Office	12	89,944	35	49,255	17	37,399	0	--	64
Graduate School	13	104,856	25	57,077	12	32,946	0	--	50
Research	69	121,241	796	95,015	106	45,211	208	56,549	1,179
Schreyer Honors College	7	95,355	9	54,294	7	41,360	0	--	23
Undergraduate Education	61	93,244	140	51,189	78	35,994	0	--	279
University Libraries	49	75,783	89	53,851	82	36,177	26	54,529	246
University Outreach	101	88,688	398	55,509	86	38,662	29	52,460	614
Total	425		1,903		407		283		3,018
Administrative Support Units:									
Athletics Recreation Services & Support	1	nd	8	50,188	2	nd	3	nd	14
Campus Recreation	10	61,668	25	39,063	5	36,139	7	43,552	47
Development & Alumni Relations	33	135,798	236	66,924	69	39,137	0	--	338
Educational Equity	10	79,092	35	50,706	12	39,278	0	--	57
Finance & Business	199	99,673	298	51,429	189	37,359	357	46,437	1,043
Finance & Business - Housing & Foods	105	64,154	55	58,492	89	32,349	474	38,075	723
Finance & Business - Physical Plant	39	115,978	236	69,517	42	37,626	1,036	49,337	1,353
General & Academic Administration	30	205,640	74	84,979	32	46,284	0	--	136
Intercollegiate Athletics	43	116,921	198	91,556	38	39,137	19	48,489	298

Table 4

Strategic Communications	18	105,511	25	58,129	3	nd	0	--	46
Student Affairs	58	91,020	168	58,401	99	33,669	61	41,619	386
Total	546		1,358		580		1,957		4,441
Other Penn State Locations:									
Abington	25	91,359	60	49,973	38	41,142	47	40,389	170
Altoona	23	94,383	74	49,616	56	36,117	86	41,028	239
Beaver	13	86,102	22	46,318	16	39,133	21	43,474	72
Berks	26	84,576	43	50,614	36	38,627	58	41,422	163
Brandywine	12	108,874	21	55,299	16	41,276	19	44,623	68
DuBois	7	74,856	21	47,095	10	35,974	15	43,400	53
Erie - Behrend	43	83,742	87	50,147	61	36,613	118	41,860	309
Fayette - Eberly	7	89,439	15	46,627	17	35,157	14	43,581	53
Great Valley	5	120,938	19	61,216	15	48,976	8	42,965	47
Greater Allegheny	10	83,535	18	48,442	20	36,779	21	42,018	69
Harrisburg	34	118,804	95	56,029	76	40,441	90	45,562	295
Hazleton	12	88,330	21	48,798	16	41,145	33	42,374	82
Lehigh Valley	12	76,271	28	47,212	16	34,896	13	43,226	69
Mont Alto	11	90,656	18	49,512	17	36,778	28	42,863	74
New Kensington	8	102,204	14	55,297	12	36,087	13	48,249	47
Schuylkill	15	82,930	23	46,149	13	36,755	18	43,889	69
Shenango	5	89,275	12	45,333	9	36,026	10	44,250	36
Vice President for Commonwealth Campus	13	134,653	6	66,576	6	46,244	0	--	25
Wilkes-Barre	10	88,225	19	51,266	14	31,947	11	40,588	54
Worthington Scranton	11	97,483	20	53,938	16	38,438	12	42,501	59
York	11	97,798	17	55,389	14	42,367	16	45,205	58
Total	313		653		494		651		2,111
Law Schools:									
Dickinson School of Law	11	121,865	12	60,538	9	37,903	6	45,874	38
Penn State Law	17	140,363	21	56,177	10	37,843	0	--	48
Total	28		33		19		6		86
Sub-total	1,645	108,214	5,007	65,402	2,367	38,910	3,291	45,925	12,310
College of Medicine	77	225,025	237	61,010	121	45,324	234	43,129	669
Total	77		237		121		234		669
Grand Total	1,722	113,437	5,244	65,203	2,488	39,222	3,525	45,739	12,979

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by The Pennsylvania State University.

Table 5

UNIVERSITY OF PITTSBURGH
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
2016-17

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Chancellor:											
Chancellor	1	nd	0	--	0	--	0	--	0	--	1
Total	1		0		0		0		0		1
Provost:											
Dietrich School of Arts and Sciences - Dean's Office	26	\$200,245	0	--	0	--	4	\$23,764	2	nd	32
Dietrich School of Arts and Sciences - Humanities	55	135,926	56	\$80,166	72	\$69,450	32	\$38,138	117	\$45,711	332
Dietrich School of Arts and Sciences - Natural Sciences	97	129,799	64	91,518	72	73,234	12	41,324	160	45,158	405
Dietrich School of Arts and Sciences - Social Sciences	25	147,504	33	105,994	44	84,447	0	--	33	53,955	135
Education	14	127,010	31	102,758	38	73,959	1	nd	49	46,879	133
Education - University Service Programs	0	--	0	--	0	--	4	46,729	0	--	4
Graduate School of Public and International Affairs	10	148,336	8	111,110	11	97,348	0	--	3	nd	32
Information Sciences	11	127,171	12	99,747	6	73,120	0	--	3	nd	32
Katz Graduate School of Business	32	200,002	25	145,625	30	144,543	0	--	1	nd	88
Law	28	141,764	5	83,613	8	78,252	2	na	5	53,349	48
Learning Research and Development Center	0	--	0	--	0	--	0	--	21	61,805	21
Libraries	0	--	0	--	0	--	0	--	70	55,508	70
Senior Vice Chancellor and Provost	4	225,422	0	--	0	--	0	--	2	nd	6
Social Work	4	113,168	12	93,172	16	73,364	0	--	2	nd	34
Student Affairs	0	--	0	--	0	--	0	--	2	nd	2
Swanson School of Engineering	53	151,784	51	105,934	62	78,776	0	--	65	37,923	231
University Center for International Studies	1	nd	0	--	0	--	5	26,502	4	44,518	10
University Center for Social and Urban Research	0	--	0	--	0	--	0	--	2	nd	2
University Honors College	0	--	0	--	0	--	0	--	1	nd	1
University of Pittsburgh at Bradford	10	86,845	28	73,504	24	58,865	9	49,896	1	nd	72
University of Pittsburgh at Greensburg	5	81,529	29	69,203	24	60,162	18	43,571	0	--	76
University of Pittsburgh at Johnstown	13	87,064	50	69,277	53	56,421	26	48,660	1	nd	143
University of Pittsburgh at Titusville	1	nd	4	66,044	12	54,170	7	47,994	0	--	24
Total	389		408		472		120		544		1,933
Senior Vice Chancellor, Health Sciences:											
Dental Medicine	12	138,907	22	110,712	46	95,982	8	49,791	3	nd	91
Graduate School of Public Health	38	160,608	47	99,731	65	72,827	1	nd	17	34,701	168
Health and Rehabilitation Sciences	17	114,193	25	83,090	57	72,643	21	60,809	3	nd	123
Nursing	19	118,320	16	88,080	53	69,687	0	--	2	nd	90
Pharmacy	18	143,121	21	102,535	35	84,092	1	nd	15	31,627	90
Senior Vice Chancellor Health Sciences	0	--	1	nd	0	--	0	--	26	61,663	27
Total	104		132		256		31		66		589
Sub-total	494	143,210	540	93,269	728	76,583	151	45,810	610	47,282	2,523
School of Medicine Division:											
Medicine	527	121,050	555	77,021	1,018	55,624	97	46,656	564	36,926	2,761
School of Medicine Division Administration	1	nd	1	nd	4	99,619	3	nd	1	nd	10
Total	528		556		1,022		100		565		2,771
Grand total	1,022	131,818	1,096	85,078	1,750	64,443	251	46,619	1,175	42,311	5,294

nd. No data given in ranks having 3 or fewer faculty

SOURCE: Data provided by University of Pittsburgh

Table 6

UNIVERSITY OF PITTSBURGH
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
2016-17

Academic/administrative unit	Executive / administrative / managerial		Other professional / non-faculty		Clerical / secretarial		Technical / skilled / service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Chancellor:									
Athletics	23	\$131,461	151	\$100,174	8	\$36,040	0	--	182
Chancellor	59	149,097	113	50,103	2	nd	0	--	174
Chief Financial Officer	60	130,157	154	54,458	14	27,540	0	--	228
Computing Services and System Development	8	135,153	180	77,011	1	nd	14	\$50,756	203
General Counsel	13	182,525	4	50,571	3	nd	0	--	20
Secretary of the Board of Trustees	6	126,517	5	45,683	3	nd	0	--	14
Vice Chancellor Institutional Advancement	46	95,019	93	44,623	2	nd	0	--	141
Total	215		700		33		14		962
Senior Vice Chancellor, Business & Operations:									
Business Operations	10	76,132	113	48,067	41	25,371	273	44,091	437
Facilities Management	7	121,326	86	62,700	9	30,217	370	45,144	472
Senior Vice Chancellor Business and Operations	18	144,759	15	54,140	1	nd	0	--	34
Vice Chancellor Human Resources	11	114,765	45	39,956	8	29,326	24	23,922	88
Total	46		259		59		667		1,031
Provost:									
College of General Studies	1	nd	14	42,088	3	nd	0	--	18
Dietrich School of Arts and Sciences - Dean's Office	14	87,731	34	50,927	0	--	0	--	48
Dietrich School of Arts and Sciences - Humanities	0	--	37	39,899	5	30,363	0	--	42
Dietrich School of Arts and Sciences - Natural Sciences	5	80,102	144	42,359	13	32,105	31	33,634	193
Dietrich School of Arts and Sciences - Social Sciences	0	--	13	38,262	3	nd	0	--	16
Dietrich School of Arts and Sciences - Undergraduate Studies	4	72,719	51	40,854	1	nd	0	--	56
Education	7	81,077	90	48,452	5	33,377	3	nd	105
Education-University Service Programs	0	--	1	nd	0	--	0	--	1
Graduate School of Public and International Affairs	3	nd	17	46,708	3	nd	0	--	23
Information Sciences	2	nd	16	55,265	4	41,895	0	--	22
Katz Graduate School of Business	11	98,063	74	49,527	11	26,822	0	--	96
Law	5	85,944	23	48,891	9	33,019	0	--	37
Learning Research and Development Center	1	nd	36	46,431	4	31,917	2	nd	43
Libraries	2	nd	95	35,971	12	28,288	0	--	109
Research Conduct and Compliance	11	107,991	51	63,308	3	nd	0	--	65
Senior Vice Chancellor and Provost	84	160,490	238	46,672	38	26,687	3	nd	363
Social Work	5	78,896	101	52,953	6	28,691	2	nd	114
Student Affairs	18	105,314	127	45,250	18	26,555	1	nd	164
Swanson School of Engineering	8	111,828	97	50,216	2	nd	6	58,527	113
University Center for International Studies	8	85,377	61	46,589	4	28,894	0	--	73
University Center for Social and Urban Research	2	nd	28	50,582	0	--	2	nd	32

Table 6

University Honors College	0	--	12	48,532	2	nd	0	--	14
University of Pittsburgh at Bradford	13	103,053	78	42,473	19	30,307	18	39,200	128
University of Pittsburgh at Greensburg	12	68,387	49	38,211	12	25,237	25	35,038	98
University of Pittsburgh at Johnstown	9	88,747	81	45,610	27	29,591	60	37,348	177
University of Pittsburgh at Titusville	0	--	18	36,666	9	24,669	11	33,948	38
Total	225		1,586		213		164		2,188
Senior Vice Chancellor, Health Sciences:									
Dental Medicine	5	91,421	103	44,735	25	31,024	51	30,070	184
Graduate School of Public Health	16	90,366	268	53,254	19	38,584	6	29,780	309
Health and Rehabilitation Sciences	4	102,899	60	48,177	1	na	1	nd	66
Nursing	6	85,960	50	47,839	10	30,642	2	nd	68
Pharmacy	4	92,310	54	47,148	0	--	2	nd	60
Senior Vice Chancellor Health Sciences	13	222,989	32	42,957	1	nd	0	--	46
Total	48		567		56		62		733
Sub-total	534	123,969	3,112	52,138	361	29,696	907	41,744	4,914
School of Medicine Division:									
Medicine	69	85,361	1,310	50,761	35	38,202	136	29,856	1,550
School of Medicine Division Administration	42	150,937	188	53,022	5	31,636	138	32,535	373
University of Pittsburgh Cancer Institute	8	65,652	97	48,430	2	nd	10	31,600	117
Total	119		1,595		42		284		2,040
Grand total	653	120,909	4,707	51,714	403	30,433	1,191	39,234	6,954

nd. No data given in ranks having 3 or fewer faculty

SOURCE: Data provided by University of Pittsburgh

Table 7
 TEMPLE UNIVERSITY
 NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
 BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
 2016-17

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Provost:									
Beasley School of Law	31	\$197,418	15	\$135,939	7	\$113,013	0	-	53
Center for the Performing Arts	33	130,328	33	96,092	23	69,179	2	nd	91
College of Education	16	129,297	20	94,385	18	78,227	1	nd	55
College of Engineering	14	154,767	23	109,661	24	83,200	5	\$53,719	66
College of Liberal Arts	87	142,067	136	85,081	126	63,695	15	50,701	364
College of Public Health	15	168,558	39	112,862	62	80,010	24	71,153	140
College of Science and Technology	70	156,691	64	98,123	125	65,855	16	60,898	275
Fox School of Business	46	193,383	47	156,492	96	115,465	4	106,626	193
Klein College of Media and Communication	14	139,353	19	103,685	40	73,784	0	-	73
Kornberg School of Dentistry	12	189,244	22	162,556	29	125,797	2	nd	65
School of Pharmacy	11	138,493	17	115,424	14	102,811	0	-	42
School of Podiatric Medicine	2	nd	7	99,129	10	96,683	1	nd	20
School of Tourism and Hospitality	4	154,322	7	118,140	10	87,015	0	-	21
Tyler School of Art	22	123,831	28	82,047	25	67,146	0	-	75
Total	377		477		609		70		1,533
Executive Vice President for Health Science:									
School of Medicine	168	168,657	151	141,631	274	123,400	12	74,822	605
Total	168		151		274		12		605
Sub-total ¹	375	155,988	470	106,086	599	81,264	69	65,015	1,513
Grand total	545	159,882	628	114,555	883	94,514	82	66,700	2,138

1. Excludes School of Medicine and School of Podiatric Medicine.
 nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by Temple University.

Table 8
 TEMPLE UNIVERSITY
 NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
 BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
 2016-17

Academic/administrative unit	Executive / administrative / managerial		Other professional / non-faculty		Clerical / secretarial		Technical / skilled / service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
President:									
Center for Equity and Inclusion	7	\$104,681	0	-	1	nd	0	-	8
Government Affairs	4	174,945	2	nd	0	-	0	-	6
Institutional Advancement	74	88,693	18	\$51,819	3	nd	0	-	95
Internal Audit	5	98,919	4	78,254	0	-	0	-	9
Office of the President	5	104,766	1	nd	1	nd	0	-	7
Office of University Counsel	2	nd	8	111,568	0	-	0	-	10
University Marketing	24	86,751	22	52,158	0	-	2	nd	48
Vice President for Public Affairs	4	105,248	2	nd	0	-	0	-	6
Vice President for Research	25	86,102	26	59,299	2	nd	0	-	53
Total	150		83		7		2		242
Provost:									
Beasley School of Law	27	104,792	36	54,414	4	\$47,995	0	-	67
Centre for Performing/Cinematic Arts	22	85,683	23	50,966	1	nd	3	nd	49
College of Education	40	84,441	60	50,409	8	42,986	0	-	108
College of Engineering	20	77,807	11	48,975	0	-	0	-	31
College of Liberal Arts	47	80,956	67	46,731	20	47,750	4	\$39,369	138
College of Public Health	30	91,610	96	47,352	1	nd	6	38,279	133
College of Science and Technology	25	92,854	60	49,107	6	44,873	16	47,657	107
Computer Services	96	108,089	126	66,266	5	51,027	15	61,198	242
Enrollment Management	16	72,639	18	47,789	14	42,446	0	-	48
Fox School of Business	103	75,531	58	50,647	2	nd	0	-	163
Graduate School	6	92,598	4	48,537	0	-	0	-	10
International Affairs	20	85,408	23	48,645	4	41,954	0	-	47
Klein College of Media and Communication	25	78,608	23	50,155	0	-	2	nd	50
Kornberg School of Dentistry	18	85,593	26	50,216	44	41,389	52	39,275	140
Libraries	10	97,622	91	56,798	16	44,317	0	-	117
Office of the Provost	33	113,234	53	49,445	12	39,331	0	-	98
Residence Halls-Main	15	75,149	29	45,335	9	42,750	61	43,960	114
Residence Halls-Off Campus	0	-	1	nd	0	-	0	-	1
Rome	1	nd	1	nd	0	-	0	-	2
School of Pharmacy	16	115,170	16	58,238	5	37,544	0	-	37
School of Podiatric Medicine	9	86,422	13	57,816	21	38,633	16	38,340	59
School of Tourism and Hospitality	10	82,556	4	57,357	1	nd	0	-	15
Student Affairs	31	79,303	29	57,851	4	44,711	0	-	64
Temple Press	4	107,339	8	53,081	0	-	0	-	12
Tyler School of Art	17	73,069	8	45,129	1	nd	10	39,537	36

Table 8

University College	30	83,581	39	53,797	8	47,185	1	nd	78
Vice Provost Faculty Affairs	9	97,714	9	57,679	0	-	0	-	18
Vice Provost for U/G Studies	23	74,374	28	48,782	3	nd	0	-	54
Total	703		960		189		186		2,038
Chief Financial Officer:									
Controller's Office	18	102,455	16	56,972	2	nd	0	-	36
Digital Document Services	0	-	1	nd	4	42,795	1	nd	6
Human Resources	24	105,220	17	59,776	13	43,079	0	-	54
Institutional Expenses	5	108,372	4	50,377	5	42,432	0	-	14
Office of the Senior Vice President for Finance	15	117,739	10	56,556	16	42,197	0	-	41
OWLcard Office	2	nd	0	-	1	nd	0	-	3
Total	64		48		41		1		154
Executive Vice President for Health Science:									
School of Medicine	218	102,330	464	69,561	209	44,683	193	47,848	1,084
Total	218		464		209		193		1,084
Chief Operating Officer:									
Business Services	2	nd	1	nd	1	nd	0	-	4
Campus Safety	4	123,124	6	64,758	2	nd	176	55,047	188
COO Office & Emergency Mgmt	4	112,736	0	-	0	-	0	-	4
Environmental Health and Safety	6	112,373	8	82,918	2	nd	8	60,958	24
Facility & Operations Finance & Administration	5	140,505	1	nd	0	-	0	-	6
HSC Facilities Management	15	105,798	0	-	2	nd	69	59,097	86
Intercollegiate Athletics	18	107,171	91	88,054	2	nd	3	nd	114
Main Facilities Management	31	92,037	4	68,580	3	nd	113	55,144	151
Parking / Real Estate / WRTI	19	76,211	11	54,228	0	-	0	-	30
Planning & Capital Projects	9	136,862	12	75,730	0	-	2	nd	23
Purchasing	4	92,857	11	51,684	0	-	0	-	15
Recreation Services	8	68,007	7	39,899	1	nd	0	-	16
Service Operations	12	74,936	0	-	4	37,534	246	40,757	262
Total	137		152		17		617		923
Sub-total ¹	1,045	91,678	1,230	56,786	233	43,423	790	48,581	3,298
Grand total	1,272	93,466	1,707	60,266	463	43,775	999	48,275	4,441

1. Excludes School of Medicine and School of Podiatric Medicine.
 nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by Temple University.

II. ACTUAL REVENUES AND EXPENDITURES

Pages 16 through 33 contain various tables concerning the actual operating revenues and expenditures of each university's general fund for fiscal years 2015-16 and 2016-17. For The Pennsylvania State University, University of Pittsburgh and Temple University, this section contains tables comparing actual operating revenues and expenditures for each university's general fund and tables detailing the operating expenditures by type and academic and administrative unit for the two years. For Lincoln University, there is a table comparing the actual operating revenues and expenditures for the university's general fund, a table detailing two years' worth of expenditures by type and a table detailing the travel, subsistence and lodging spent by each academic and administrative unit in 2016-17.

Please Note: Revenue and expenditure data from auxiliary enterprises are not included in this year's report. The Public School Code of 1949 only requires that universities submit "revenue and expenditures of any auxiliary enterprise which is directly funded in whole or in part by tuition or a State appropriation for the current fiscal year."² All four universities stated that auxiliary enterprises are not funded in whole or in part by tuition or State appropriation and therefore revenue and expenditures are not required to be submitted for these enterprises.

² The Public School Code of 1949, § 2004-D (a)(4). See the Appendix for a copy of Section 2004-D.

Table 1

LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES & EXPENDITURES
BY EXPENDITURE TYPE
2015-16 vs. 2016-17

Category	2015-16		2016-17		2015-16 vs. 2016-17	
	Amount	Percent of grand total	Amount	Percent of grand total	Amount change	Percent change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$24,915,798	55.2%	\$26,929,624	57.3%	\$2,013,826	8.1%
State Appropriations	14,084,000	31.2	14,436,000	30.7	352,000	0.8
Other	6,138,599	13.6	5,611,455	11.9	-527,144	- 8.6
Grand total revenue	45,138,397	100.0	46,977,079	100.0	1,838,682	4.1
Operating Expenditures:						
Instructional:						
Salaries And Wages	21,726,603	44.8	20,787,259	41.1	-939,344	- 4.3
Employee Benefits	6,593,209	13.6	6,590,309	13.0	-2,900	a
Travel Expenditures	699,688	1.4	790,886	1.6	91,198	13.0
Other	19,500,350	40.2	22,434,076	44.3	2,933,726	15.0
Grand total expenditures	48,519,850	100.0	50,602,530	100.0	2,082,680	4.3

a. Rounds to less than 0.1 percent

SOURCE: Data provided by Lincoln University.

Table 2

LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL EXPENDITURES
BY EXPENDITURE TYPE
2015-16 vs. 2016-17

Category	2015-16		2016-17		2015-16 vs. 2016-17	
	Amount	Percent of grand total	Amount	Percent of grand total	Amount change	Percent change
Academic Support	\$4,496,485	9.3%	\$4,143,872	8.2%	-\$352,613	-7.8%
Administration & Institutional Support	10,653,582	22.0	10,507,993	20.8	-145,589	- 1.4
Fundraising	691,022	1.4	821,658	1.6	130,636	18.9
Instruction	18,545,854	38.2	19,026,758	37.6	480,904	2.6
Scholarship Allowances	5,082,284	10.5	6,223,956	12.3	1,141,672	22.5
Sponsored Programs	742,152	1.5	831,397	1.6	89,245	12.0
Student Services	8,308,471	17.1	9,046,896	17.9	738,425	8.9
Grand total expenditures	48,519,850	100.0	50,602,530	100.0	2,082,680	4.3

SOURCE: Data provided by Lincoln University.

Table 3

LINCOLN UNIVERSITY
 TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
 TRAVEL, SUBSISTENCE AND LODGING
 BY ACADEMIC/ADMINISTRATIVE UNIT

Academic/administrative unit	Amount	Academic/administrative unit	Amount
Academic Dept. Business & Entrepreneurial Studies	\$3,020	Mass Communications	\$2,860
Academic Dept. English	376	Mathematics	1,586
Academic Tech Support Center	850	Men's Basketball	64,224
Admissions Graduate	772	MSA Dept.	739
Alumni Relations	552	NCSCE-NSF-SENCER	423
Art	2,277	NSF BRAINLU	4,754
Athletic Trainer	7	NSF Effects of Atomic-Scale	4,346
Athletics-General Expense	40,181	NSF-LEAPS	19
Band	20,452	NSF-Learning Exp APP	3,657
Baseball	58,090	NSF-The LEAPS Scholars Program	3,961
Board Of Trustees	18,238	NSF-VSU-Algebra Project	1,513
Biology	1,194	Nursing Program	2,192
Business Office	50	Office of Vice President Advancement	14,548
Career Fair	403	Office of Vice President - Student Affairs	34,577
Career Services	48	Office of the President	25,011
Cheerleaders	8,663	Office of Admissions	87,178
Chemistry	4,287	Office of Registrar	343
Coatesville Campus	294	Office of Vice President for Fiscal Affairs	1,057
Commonwealth of PA:Bond-Hill Scholarship	152	Philosophy	1,750
Computer Science	1,197	Physical and Health Education	703
Concert Choir	44,671	Physical Plant	325
Dean's Office - Humanities	1,688	Physics	4,044
Dean's Office - Social Sciences	4,463	Psychology	3,606
Dean's Office - Sciences	2,765	Public Information	318
Director of Student Activities	14,923	Public Safety and Security	2,894
DOE Summer Res-Los Alamos-2017	6,564	Research Intern.-Clemson-2017	1,500
DOE-UB-Continuing Program	3,807	Residential Life & Student Conduct	6,831
DOJ-OVW-LUPA Justice Commission	1,338	SGA	2,121
DOT Summer Transportation	3,289	Sociology	5,832
ECA-Partners-Cap Bldg Study Abroad	1,458	Special Event Accommodations	325
Economics and Business	3,727	Student Support Service	875
Education	-1,380	Title III HBCU Activity I	547
Eisenhower-Barboza	29	Title III HBCU Activity II	6,645
Eisenhower-Doneisha	1,500	Title III HBCU Activity III	1,851
Eisenhower-Ellis	29	Title III HBCU Activity IV	994
Eisenhower-Emiola	29	Title III HBCU Activity VIII	1,813
Eisenhower-Ezra Connell	1,500	Title III HBCY-Carryover	23,474
Eisenhower-Fiyinfoluwa-Gbosibo	1,500	Title III SAFRA 15-Activity III	1,745
Eisenhower-Iguniwei	29	Title III SAFRA 15-Activity I	3,113
Eisenhower-Kojo Frimpong	1,500	Title III SAFRA 15-Activity II	2,977
Eisenhower-Pere	29	Title III SAFRA 15-Carryforwar	1,490
Eisenhower-Tanny	1,529	Title III SAFRA Activity C	407
Engineering	-353	Title III SAFRA15-Activity IV	6,694
English	3,389	Title IX Coordinator	2,280
Faculty Development	2,925	Track and Cross Country	12,397
Finical Aid	4,219	Upward Bound	20,080
Football	64,117	Urban Center-Academic	1,701
General Buildings	450	Visual and Performing Arts	1,879
History	2,486	Vice President's Office of Academic Affairs	5,390
Human Services	1,473	Women's Basketball	12,817
Information Technology	1,899	Women's Center	2,639
Intern. STEM Research Greece	1,049	Women's Soccer	4,382
International Student Affairs	6,605	Women's Softball	2,255
Language Assistants	185	Women's Track	12,381
Library	2,678	Women's Volleyball	27,072
LS AMP Senior Level Alliance	2,540	Grand Total	790,886

SOURCE: Data provided by Lincoln University.

Table 4

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2015-16 VS. 2016-17

Category	2015-16		2016-17		2015-16 vs. 2016-17	
	Amount	Percent of grand total	Amount	Percent of grand total	Amount change	Percent change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$1,750,164,373	71.7%	\$1,823,802,250	71.8%	\$73,637,877	4.2%
State Appropriations ¹	274,969,000	11.3	276,293,552	10.9	1,324,552	0.5
Departmental Income	287,511,395	11.8	300,123,072	11.8	12,611,677	4.4
Other Operating Income	128,359,074	5.3	138,731,720	5.5	10,372,646	8.1
Grand total revenues ²	2,441,003,842	100.0	2,538,950,594	100.0	97,946,752	4.0
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	1,080,119,314	47.8	1,130,537,814	45.9	50,418,500	4.7
Employee Benefits ³	409,191,402	18.1	433,145,752	17.6	23,954,350	5.9
Travel	29,703,754	1.3	31,158,803	1.3	1,455,049	4.9
Other Operating Expenditures	742,498,498	32.8	866,070,713	35.2	123,572,215	16.6
Grand total expenditures ²	2,261,512,968	100.0	2,460,913,082	100.0	199,400,114	8.8

1. Excludes Medical Appropriations provided to the Milton S. Hershey medical Center through the PA Department of Human Services.

2. Includes College of Medicine at Hershey and beginning in 2014-15 includes Dickinson School of Law; excludes PA College of Technology.

3. Includes employee benefits billed and employee benefits allocated to units.

SOURCE: Data provided by The Pennsylvania State University.

Table 5

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2015-16

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percent of total salaries and wages	Travel: percent of total operating expenditures
University Park Colleges:							
Agricultural Sciences	\$42,276,238	\$21,021,696	\$1,257,716	\$12,055,601	\$76,611,251	49.7%	1.6%
Arts & Architecture	26,908,448	9,247,447	659,474	7,041,577	43,856,946	34.4	1.5
Business - Smeal College	40,912,573	14,400,351	802,970	5,913,348	62,029,242	35.2	1.3
Communications	9,945,993	3,438,594	366,438	1,996,771	15,747,796	34.6	2.3
Earth & Mineral Sciences	28,031,411	9,593,334	763,370	5,293,887	43,682,002	34.2	1.7
Education	20,314,907	6,871,590	535,690	3,577,571	31,299,758	33.8	1.7
Engineering	63,403,767	21,042,865	1,434,062	16,500,357	102,381,051	33.2	1.4
Health & Human Development	30,868,759	10,553,376	767,729	6,167,705	48,357,569	34.2	1.6
Information Sciences & Technology	10,601,375	3,638,432	289,222	2,120,452	16,649,481	34.3	1.7
International Affairs - School	1,984,046	716,270	82,904	411,569	3,194,789	36.1	2.6
Liberal Arts	87,145,741	29,158,679	2,467,604	12,900,710	131,672,734	33.5	1.9
Nursing	4,502,963	1,600,648	122,526	740,336	6,966,473	35.5	1.8
Science - Eberly College	61,363,694	20,030,735	1,627,394	16,538,715	99,560,538	32.6	1.6
Total	428,259,915	151,314,017	11,177,099	91,258,599	682,009,630	35.3	1.6
Academic Support Units:							
Global Programs - University Office	3,263,407	1,155,856	285,278	1,240,497	5,945,038	35.4	4.8
Graduate School	4,538,126	1,192,969	92,718	10,428,975	16,252,788	26.3	0.6
Information Technology Services	41,968,223	15,081,573	569,547	40,128,504	97,747,847	35.9	0.6
Research	36,246,078	12,976,475	683,218	15,877,830	65,783,601	35.8	1.0
Schreyer Honors College	1,297,965	479,905	13,020	2,875,388	4,666,278	37.0	0.3
Undergraduate Education	16,746,191	5,652,288	741,255	51,492,916	74,632,650	33.8	1.0
University Libraries	23,123,538	8,115,040	369,190	21,417,662	53,025,430	35.1	0.7
University Outreach	67,633,926	22,781,789	1,815,613	54,148,278	146,379,606	33.7	1.2
Total	194,817,454	67,435,895	4,569,839	197,610,050	464,433,238	34.6	1.0
Administrative Support Units:							
Athletics Recreation Services & Support	3,056,289	862,592	61,467	2,268,799	6,249,147	28.2	1.0
Campus Recreation	3,605,684	841,256	182,234	6,004,755	10,633,929	23.3	1.7
Development & Alumni Relations	24,636,960	9,000,139	1,523,675	4,219,158	39,379,932	36.5	3.9
Educational Equity	2,184,016	744,686	43,254	779,900	3,751,856	34.1	1.2
Finance & Business	35,712,817	12,842,036	1,842,813	111,128,941	161,526,607	36.0	1.1
Finance & Business - Physical Plant	20,837,780	12,900,215	303,704	117,304,320	151,346,019	61.9	0.2
General & Academic Administration	23,965,380	8,828,809	564,090	3,407,154	36,765,433	36.8	1.5
Strategic Communications	3,045,594	1,137,272	102,186	5,271,979	9,557,031	37.3	1.1
Student Affairs	19,491,698	6,708,532	268,406	31,064,911	57,533,547	34.4	0.5

Table 5

Total	136,536,218	53,865,537	4,891,829	281,449,917	476,743,501	39.5	1.0
Commonwealth Campuses:							
Abington	22,813,828	7,365,176	596,994	6,526,836	37,302,834	32.3	1.6
Altoona	26,854,801	9,285,375	730,365	10,445,853	47,316,394	34.6	1.5
Beaver	5,672,948	1,933,977	216,813	1,545,190	9,368,928	34.1	2.3
Berks	19,100,933	6,609,639	446,254	5,438,735	31,595,561	34.6	1.4
Brandywine	10,719,195	3,597,653	286,506	3,500,790	18,104,144	33.6	1.6
DuBois	5,610,481	1,983,315	150,807	1,787,007	9,531,610	35.4	1.6
Erie - Behrend	34,335,516	12,285,755	1,019,424	9,228,788	56,869,483	35.8	1.8
Fayette - Eberly	5,789,110	1,980,715	156,248	2,365,950	10,292,023	34.2	1.5
Greater Allegheny	5,823,031	1,919,471	183,818	1,625,492	9,551,812	33.0	1.9
Harrisburg	36,223,895	12,274,925	795,979	12,268,076	61,562,875	33.9	1.3
Hazleton	7,901,837	2,737,381	297,396	2,685,886	13,622,500	34.6	2.2
Lehigh Valley	6,929,611	2,351,750	187,442	2,271,732	11,740,535	33.9	1.6
Mont Alto	7,592,897	2,606,525	230,537	1,936,890	12,366,849	34.3	1.9
New Kensington	6,024,576	2,055,852	168,740	1,819,111	10,068,279	34.1	1.7
Schuylkill	7,062,648	2,436,618	186,618	2,307,436	11,993,320	34.5	1.6
Shenango	3,777,865	1,311,841	87,415	1,000,318	6,177,439	34.7	1.4
Wilkes-Barre	4,898,535	1,713,045	94,828	1,254,545	7,960,953	35.0	1.2
Worthington Scranton	7,128,838	2,457,032	251,871	1,846,486	11,684,227	34.5	2.2
York	8,060,643	2,735,856	124,817	3,111,817	14,033,133	33.9	0.9
Vice President for Commonwealth Campuses	6,170,278	2,274,797	122,022	6,865,048	15,432,145	36.9	0.8
Total	238,491,466	81,916,698	6,334,894	79,831,986	406,575,044	34.3	1.6
Central Budgets	0	25,990,523	0	5,139,582	31,130,105	--	0.0
Dickinson School of Law	5,587,342	2,128,432	188,327	5,965,637	13,869,738	38.1	1.4
Penn State Law	10,602,647	3,909,206	423,977	13,023,627	27,959,457	36.9	1.5
General Income	0	-2	0	869,751	869,749	--	0.0
Great Valley	5,313,735	1,797,828	127,892	2,620,776	9,860,231	33.8	1.3
Sub-total	1,019,608,777	388,358,134	27,713,857	677,769,925	2,113,450,693	38.1	1.3
College of Medicine	60,510,537	20,833,268	1,989,897	64,728,573	148,062,275	34.4	1.3
Grand total	1,080,119,314	409,191,402	29,703,754	742,498,498	2,261,512,968	37.9	1.3

1. Includes employee benefits billed and employee benefits allocated to units.

a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid on Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

Table 6
 THE PENNSYLVANIA STATE UNIVERSITY
 TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
 BY ACADEMIC/ADMINISTRATIVE UNIT
 2016-2017

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percent of total salaries and wages	Travel: percent of total operating expenditures
University Park Colleges:							
Agricultural Sciences	\$46,905,398	\$23,323,360	\$1,389,036	\$14,172,992	\$85,790,786	49.7%	1.6%
Arts & Architecture	26,832,203	9,783,130	657,499	6,270,112	43,542,944	36.5	1.5
Business - Smeal College	41,998,491	15,667,363	812,203	6,915,860	65,393,917	37.3	1.2
Communications	10,082,688	3,681,514	361,387	2,292,475	16,418,064	36.5	2.2
Earth & Mineral Sciences	28,166,600	10,208,247	743,791	5,956,488	45,075,126	36.2	1.7
Education	19,944,318	7,025,258	573,511	8,035,658	35,578,745	35.2	1.6
Engineering	66,683,611	23,437,501	1,412,153	15,728,157	107,261,422	35.1	1.3
Health & Human Development	31,900,500	11,506,020	963,126	6,757,707	51,127,353	36.1	1.9
Information Sciences & Technology	10,711,319	3,856,560	308,178	1,779,030	16,655,087	36.0	1.9
International Affairs - School	1,729,087	656,016	108,529	583,772	3,077,404	37.9	3.5
Liberal Arts	91,270,310	32,149,413	2,691,292	12,685,350	138,796,365	35.2	1.9
Nursing	4,805,388	1,824,565	128,537	686,977	7,445,467	38.0	1.7
Science - Eberly College	64,069,059	22,081,524	1,514,751	18,782,314	106,447,648	34.5	1.4
Total	445,098,972	165,200,471	11,663,993	100,646,892	722,610,328	37.1	1.6
Academic Support Units:							
Enterprise Information Tech	40,460,921	15,451,591	428,696	38,113,777	94,454,985	38.2	0.5
Global Programs - University Office	3,758,027	1,427,522	323,430	1,065,581	6,574,560	38.0	4.9
Graduate School	4,621,744	1,321,874	79,996	10,803,900	16,827,514	28.6	0.5
Research	39,608,820	14,829,734	748,149	20,362,139	75,548,842	37.4	1.0
Schreyer Honors College	1,316,254	505,195	1,811	3,172,312	4,995,572	38.4	a
Undergraduate Education	17,776,447	6,400,799	688,017	59,646,695	84,511,958	36.0	0.8
University Libraries	24,634,224	9,120,846	460,141	20,969,369	55,184,580	37.0	0.8
University Outreach	68,439,752	24,490,354	1,541,174	54,586,239	149,057,519	35.8	1.0
Total	200,616,189	73,547,915	4,271,414	208,720,012	487,155,530	36.7	0.9
Administrative Support Units:							
Athletics Recreation Services & Support	3,243,612	945,414	98,624	2,733,076	7,020,726	29.1	1.4
Campus Recreation	3,898,806	989,945	233,101	2,094,898	7,216,750	25.4	3.2
Development & Alumni Relations	26,021,023	10,020,064	1,422,534	4,341,151	41,804,772	38.5	3.4
Educational Equity	2,351,924	872,827	50,665	428,579	3,703,995	37.1	1.4
Finance & Business	48,313,571	18,526,012	2,205,376	185,830,844	254,875,803	38.3	0.9
Finance & Business - Physical Plant	21,675,609	14,173,327	358,492	133,436,152	169,643,580	65.4	0.2
General & Academic Administration	24,852,884	9,765,045	570,608	7,461,057	42,649,594	39.3	1.3
Strategic Communications	3,370,128	1,343,800	86,620	5,609,097	10,409,645	39.9	0.8
Student Affairs	20,864,597	7,573,383	357,066	28,744,530	57,539,576	36.3	0.6
Total	154,592,154	64,209,817	5,383,086	370,679,384	594,864,441	41.5	0.9

Table 6

Commonwealth Campuses:							
Abington	23,178,574	7,963,658	926,511	7,339,511	39,408,254	34.4	2.4
Altoona	26,176,712	9,637,001	688,400	8,935,825	45,437,938	36.8	1.5
Beaver	5,530,429	1,968,746	201,252	1,756,139	9,456,566	35.6	2.1
Berks	19,213,183	7,031,268	467,314	4,933,021	31,644,786	36.6	1.5
Brandywine	10,331,042	3,664,253	383,419	2,288,421	16,667,135	35.5	2.3
DuBois	5,576,797	2,074,496	181,852	1,145,068	8,978,213	37.2	2.0
Erie - Behrend	36,412,198	13,741,847	1,195,733	9,000,905	60,350,683	37.7	2.0
Fayette - Eberly	5,734,383	2,098,028	198,179	1,650,865	9,681,455	36.6	2.0
Greater Allegheny	5,596,972	2,021,044	159,938	1,448,630	9,226,584	36.1	1.7
Harrisburg	37,686,691	13,475,022	716,690	13,080,601	64,959,004	35.8	1.1
Hazleton	7,520,798	2,730,598	290,102	2,210,167	12,751,665	36.3	2.3
Lehigh Valley	7,193,121	2,583,192	229,825	2,006,032	12,012,170	35.9	1.9
Mont Alto	7,564,533	2,751,058	192,105	2,156,980	12,664,676	36.4	1.5
New Kensington	5,896,796	2,102,219	167,023	1,904,947	10,070,985	35.7	1.7
Schuylkill	6,889,792	2,502,218	201,892	2,157,978	11,751,880	36.3	1.7
Shenango	3,705,961	1,351,802	96,193	1,198,865	6,352,821	36.5	1.5
Wilkes-Barre	4,963,196	1,859,429	99,692	1,306,075	8,228,392	37.5	1.2
Worthington Scranton	7,276,950	2,665,500	283,496	2,951,834	13,177,780	36.6	2.2
York	8,277,312	2,976,830	133,839	2,600,104	13,988,085	36.0	1.0
Vice President for Commonwealth Campuses	7,237,014	2,996,110	103,335	8,871,273	19,207,732	41.4	0.5
Total	241,962,454	88,194,319	6,916,790	78,943,241	416,016,804	36.4	1.7
Central Budgets	0	10,522,360	0	5,687,278	16,209,638	--	0.0
Dickinson School of Law	5,555,081	2,209,515	244,307	8,010,807	16,019,710	39.8	1.5
Penn State Law	10,570,329	4,118,471	448,378	18,831,216	33,968,394	39.0	1.3
General Income	0	0	0	2,292,045	2,292,045	--	0.0
Great Valley	5,211,360	1,890,967	149,029	2,381,276	9,632,632	36.3	1.5
Sub-total	1,063,606,539	409,893,835	29,076,997	796,192,151	2,298,769,522	38.5	1.3
College of Medicine	66,931,275	23,251,917	2,081,806	69,878,562	162,143,560	34.7	1.3
Grand total	1,130,537,814	433,145,752	31,158,803	866,070,713	2,460,913,082	38.3	1.3

1. Includes employee benefits billed and employee benefits allocated to units.

a. Rounds to less than 0.1 percent

SOURCE: Data provided by The Pennsylvania State University.

Table 7

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2015-16 VS. 2016-17

Category	2015-16		2016-17		2015-16 vs. 2016-17	
	Amount	Percent of grand total	Amount	Percent of grand total	Amount change	Percent change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$764,499,343	59.4%	\$788,454,775	58.9%	\$23,955,432	3.1%
State Appropriations	154,335,454	12.0	158,899,221	11.9	4,563,767	3.0
Other Operating Income	367,220,865	28.6	392,348,311	29.3	25,127,446	6.8
Grand total revenues	1,286,055,662	100.0	1,339,702,307	100.0	53,646,645	4.2
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	561,729,402	43.7	581,263,635	43.4	19,534,233	3.5
Employee Benefits ¹	174,128,717	13.5	193,095,340	14.4	18,966,623	10.9
Travel ²	34,118,826	2.7	35,718,225	2.7	1,599,399	4.7
Other Operating Expenditures	516,730,112	40.2	529,768,639	39.5	13,038,527	2.5
Grand total expenditures	1,286,707,057	100.0	1,339,845,839	100.0	53,138,782	4.1

1. Includes fringe benefit recovery.

2. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

Table 8

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2015-16

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percent of total salaries and wages	Travel: percent of total operating expenditures
Chancellor:							
Athletics	\$19,653,551	\$7,176,700	\$10,222,440	\$27,813,672	\$64,866,363	36.5%	15.8%
Chancellor	13,685,719	4,481,714	759,911	1,898,717	20,826,061	32.7	3.6
Chief Financial Officer	16,158,754	5,956,938	317,314	-3,166,918	19,266,088	36.9	1.6
Computing Services & Systems Development ³	16,340,562	6,093,836	229,189	7,183,945	29,847,532	37.3	0.8
General Counsel	2,768,704	922,146	59,887	1,909,893	5,660,630	33.3	1.1
Secretary of the Board of Trustees	1,633,088	511,968	394,912	881,088	3,421,056	31.3	11.5
Vice Chancellor, Institutional Advancement	8,831,262	3,167,579	677,227	793,377	13,469,445	35.9	5.0
Total	79,071,640	28,310,881	12,660,880	37,313,774	157,357,175	35.8	8.0
Senior Vice Chancellor, Business and Operations:							
Vice Chancellor, Human Resources	2,619,829	897,475	55,701	69,930	3,642,935	34.3	1.5
Business Operations	3,004,759	1,064,827	238,115	9,311,892	13,619,593	35.4	1.7
Senior Vice Chancellor, Business and Operations	11,699,460	4,326,567	380,957	452,182	16,859,166	37.0	2.3
Facilities Management	24,175,316	8,905,526	262,803	18,827,073	52,170,718	36.8	0.5
University of Pittsburgh Applied Research Center	0	0	39,401	6,451,388	6,490,789	--	0.6
Total	41,499,364	15,194,395	976,977	35,112,465	92,783,201	36.6	1.1
General University: ²							
General University	6,886,565	-9,172,092 ^b	0	123,545,806	121,260,279	--	0.0
Total	6,886,565	-9,172,092	0	123,545,806	121,260,279	--	0.0
Senior Vice Chancellor & Provost:							
College of General Studies	1,764,870	581,625	99,481	582,371	3,028,347	33.0	3.3
Education-University Service Programs	627,297	193,670	7,006	11,678	839,651	30.9	0.8
Graduate School of Public & International Affairs	5,497,877	1,761,025	426,986	2,470,869	10,156,757	32.0	4.2
Katz Graduate School of Business	22,959,363	7,585,346	1,566,061	5,267,970	37,378,740	33.0	4.2
Kenneth P. Dietrich School of Arts and Sciences	100,531,354	34,295,753	4,183,580	41,423,440	180,434,127	34.1	2.3
Learning Research & Development Center	3,944,634	1,359,247	520,364	1,448,696	7,272,941	34.5	7.2
Libraries	9,046,107	2,974,064	341,241	12,445,082	24,806,494	32.9	1.4
Research Conduct and Compliance	4,921,743	1,856,077	100,875	-4,854,222	2,024,473	37.7	5.0
School of Education	11,022,265	3,532,902	128,497	4,507,329	19,190,993	32.1	0.7
School of Information Sciences	5,887,588	2,057,251	210,201	2,346,421	10,501,461	34.9	2.0
School of Law	7,765,993	2,545,968	327,664	7,499,173	18,138,798	32.8	1.8
School of Social Work	4,005,756	1,343,789	221,154	1,499,545	7,070,244	33.5	3.1
Senior Vice Chancellor and Provost	24,955,237	7,545,987	2,268,198	79,938,497	114,707,919	30.2	2.0
Student Affairs	6,232,607	2,100,518	963,944	2,739,317	12,036,386	33.7	8.0

Table 8

Swanson School of Engineering	27,878,458	9,062,558	1,471,144	17,021,139	55,433,299	32.5	2.7
University Center for International Studies	2,598,337	1,069,971	303,493	2,272,458	6,244,259	41.2	4.9
University Center for Social & Urban Research	852,283	290,769	10,212	72,620	1,225,884	34.1	0.8
University Honors College	718,649	244,912	66,513	90,509	1,120,583	34.1	5.9
University of Pittsburgh at Bradford	11,088,605	3,773,457	628,587	8,636,471	24,127,120	34.0	2.6
University of Pittsburgh at Greensburg	9,321,556	3,135,430	422,447	2,952,211	15,831,644	33.6	2.7
University of Pittsburgh at Johnstown	16,115,662	5,323,881	960,451	6,785,876	29,185,870	33.0	3.3
University of Pittsburgh at Titusville	3,023,427	1,021,225	96,673	1,194,465	5,335,790	33.8	1.8
Total	280,759,668	93,655,425	15,324,772	196,351,915	586,091,780	33.4	2.6
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	5,794,210	2,079,622	164,708	5,622,790	13,661,330	35.9	1.2
School of Dental Medicine	17,355,432	5,658,880	219,884	6,600,035	29,834,231	32.6	0.7
School of Health & Rehabilitation Sciences	11,157,983	3,512,013	230,532	-4,301,777	10,598,751	31.5	2.2
School of Nursing	11,285,304	3,759,585	292,062	26,236	15,363,187	33.3	1.9
School of Pharmacy	6,421,513	2,179,953	289,495	789,874	9,680,835	33.9	3.0
Senior Vice Chancellor, Health Sciences	7,205,598	1,943,657	296,744	6,562,381	16,008,380	27.0	1.9
Total	59,220,040	19,133,710	1,493,425	15,299,539	95,146,714	32.3	1.6
School of Medicine Division:							
School of Medicine	50,938,875	13,636,956	2,302,419	95,009,256	161,887,506	26.8	1.4
School of Medicine Division Administration	19,996,972	7,092,319	765,160	-9,961,846	17,892,605	35.5	4.3
University of Pittsburgh Cancer Institute	15,435,271	3,936,523	325,033	9,756,948	29,453,775	25.5	1.1
Western Psychiatric Institute and Clinic	7,921,007	2,340,600	270,160	14,302,255	24,834,022	29.5	1.1
Total	94,292,125	27,006,398	3,662,772	109,106,613	234,067,908	28.6	1.6
Grand total	561,729,402	174,128,717	34,118,826	516,730,112	1,286,707,057	31.0	2.7

1. Includes travel and business expense.
2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.
3. In FY2016, Computing Services & Systems Development was reassigned from the Senior Vice Chancellor & Provost to the Chancellor superunit, and Research Conduct and Compliance was reassigned from the Chancellor to the Senior Vice Chancellor & Provost superunit.
 - a. Rounds to less than 0.1 percent
 - b. Includes fringe benefit recovery.

SOURCE: Data provided by University of Pittsburgh

Table 9

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2016-17

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percent of total salaries and wages	Travel: percent of total operating expenditures
Chancellor:							
Athletics	\$22,224,128	\$8,126,429	\$11,061,114	\$30,879,973	\$72,291,644	36.6%	15.3%
Chancellor	14,783,978	4,846,272	980,159	952,639	21,563,048	32.8	4.5
Chief Financial Officer	17,448,978	6,411,818	370,251	-5,962,505	18,268,542	36.7	2.0
Computing Services & Systems Development	17,307,535	6,486,138	210,243	6,912,149	30,916,065	37.5	0.7
General Counsel	2,820,205	907,127	54,290	1,717,751	5,499,373	32.2	1.0
Secretary of the Board of Trustees	1,558,837	486,720	491,965	565,695	3,103,217	31.2	15.9
Vice Chancellor, Institutional Advancement	8,980,769	3,284,562	558,819	721,205	13,545,355	36.6	4.1
Total	85,124,430	30,549,066	13,726,841	35,786,907	165,187,244	35.9	8.3
Senior Vice Chancellor, Business and Operations:							
Business Operations	3,008,694	1,079,804	240,142	10,197,227	14,525,867	35.9	1.7
Facilities Management	25,820,325	9,549,740	336,666	16,771,773	52,478,504	37.0	0.6
Senior Vice Chancellor, Business and Operations	12,112,466	4,483,848	393,152	599,768	17,589,234	37.0	2.2
University of Pittsburgh Applied Research Center	0	0	3,647	6,230,872	6,234,519	--	0.1
Vice Chancellor, Human Resources	2,995,657	992,833	90,153	-387,542	3,691,101	--	2.4
Total	43,937,142	16,106,225	1,063,760	33,412,098	94,519,225	36.7	1.1
General University²:							
General University	-329,549	1,592,756	0	133,634,724	134,897,931	--	0.0
Total	-329,549	1,592,756	0	133,634,724	134,897,931	--	0.0
Senior Vice Chancellor & Provost:							
College of General Studies	1,683,817	551,937	98,766	613,835	2,948,355	32.8	3.3
Education-University Service Programs	653,840	196,120	9,853	-6,075	853,738	30.0	1.2
Graduate School of Public & International Affairs	5,470,081	1,720,226	409,041	2,590,979	10,190,327	31.4	4.0
Katz Graduate School of Business	23,407,014	7,694,011	1,482,184	5,550,739	38,133,948	32.9	3.9
Kenneth P. Dietrich School of Arts and Sciences	106,919,138	36,208,706	4,299,608	42,284,382	189,711,834	33.9	2.3
Learning Research & Development Center	3,665,488	1,245,055	525,801	2,081,399	7,517,743	34.0	7.0
Libraries	9,358,949	3,038,218	376,454	12,222,695	24,996,316	32.5	1.5
Research Conduct and Compliance	5,038,143	1,897,604	107,403	-4,807,340	2,235,810	37.7	4.8
School of Education	11,173,807	3,540,192	158,957	4,688,241	19,561,197	31.7	0.8
School of Information Sciences	5,522,939	1,945,324	205,660	1,699,724	9,373,647	35.2	2.2
School of Law	8,069,150	2,666,710	403,382	6,643,407	17,782,649	33.0	2.3
School of Social Work	4,271,891	1,416,796	224,136	1,175,653	7,088,476	33.2	3.2
Senior Vice Chancellor and Provost	27,762,223	8,577,740	2,315,089	73,689,364	112,344,416	30.9	2.1

Table 9

Student Affairs	5,975,439	2,020,635	1,071,729	3,567,792	12,635,595	33.8	8.5
Swanson School of Engineering	28,811,912	9,317,325	1,640,460	17,313,128	57,082,825	32.3	2.9
University Center for International Studies	2,879,015	1,062,854	287,470	2,148,636	6,377,975	36.9	4.5
University Center for Social & Urban Research	851,970	293,445	6,388	174,609	1,326,412	34.4	0.5
University Honors College	752,109	257,391	52,132	83,089	1,144,721	34.2	4.6
University of Pittsburgh at Bradford	11,476,964	3,871,661	642,825	9,256,858	25,248,308	33.7	2.5
University of Pittsburgh at Greensburg	9,331,945	3,123,317	396,395	4,242,345	17,094,002	33.5	2.3
University of Pittsburgh at Johnstown	16,824,505	5,519,776	1,060,295	6,623,680	30,028,256	32.8	3.5
University of Pittsburgh at Titusville	3,027,466	1,011,282	101,375	1,126,623	5,266,746	33.4	1.9
Total	292,927,805	97,176,325	15,875,403	192,963,763	598,943,296	33.2	2.7
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	6,255,476	2,261,317	218,711	5,532,487	14,267,991	36.1	1.5
School of Dental Medicine	18,552,383	6,001,121	233,257	5,027,142	29,813,903	32.3	0.8
School of Health & Rehabilitation Sciences	12,380,259	3,888,905	291,601	-5,714,154	10,846,611	31.4	2.7
School of Nursing	11,108,435	3,681,692	254,448	-7,814	15,036,761	33.1	1.7
School of Pharmacy	6,749,481	2,305,972	280,127	515,765	9,851,345	34.2	2.8
Senior Vice Chancellor, Health Sciences	7,764,308	2,075,041	262,838	6,385,604	16,487,791	26.7	1.6
Total	62,810,342	20,214,048	1,540,982	11,739,030	96,304,402	32.2	1.6
School of Medicine Division:							
School of Medicine	53,096,638	13,930,697	2,219,025	105,963,700	175,210,060	26.2	1.3
School of Medicine Division Administration	20,071,961	7,120,198	704,381	-9,009,131	18,887,409	35.5	3.7
University of Pittsburgh Cancer Institute	14,684,185	3,758,980	272,763	10,304,666	29,020,594	25.6	0.9
Western Psychiatric Institute and Clinic	8,940,681	2,647,045	315,070	14,972,882	26,875,678	29.6	1.2
Total	96,793,465	27,456,920	3,511,239	122,232,117	249,993,741	28.4	1.4
Grand total	581,263,635	193,095,340	35,718,225	529,768,639	1,339,845,839	33.2	2.7

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Rounds to less than 0.1 percent

b. Includes fringe benefit recovery.

SOURCE: Data provided by University of Pittsburgh

Table 10
 TEMPLE UNIVERSITY
 TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
 COMPARATIVE SUMMARY
 2015-16 VS. 2016-17

Category	2015-16		2016-17		2015-16 vs. 2016-17	
	Amount	Percent of grand total	Amount	Percent of grand total	Amount change	Percent change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$779,248,000	80.1%	\$900,388,000	79.8%	\$121,140,000	15.5%
State Appropriations	136,355,000	14.0	150,586,000	13.4	14,231,000	10.4
Indirect Cost Recovery	37,517,000	3.9	39,263,000	3.5	1,746,000	4.7
Gifts	213,000	a	393,000	a	180,000	84.5
Other Sources	19,878,000	2.0	37,126,000	3.3	17,248,000	86.8
Grand total revenues	973,211,000	100.0	1,127,756,000	100.0	154,545,000	15.9
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	482,690,810	49.2	500,436,365	49.1	17,745,555	3.7
Employee Benefits ¹	135,502,942	13.8	132,180,987	13.0	-3,321,955	- 2.5
Travel ²	9,447,376	1.0	8,874,887	0.9	-572,489	- 6.1
Other	353,639,552	36.0	376,800,142	37.0	23,160,590	6.5
Grand total expenditures	981,280,680	100.0	1,018,292,381	100.0	37,011,701	3.8

1. Includes fringe benefit recovery.

2. Includes travel and business expense.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

Table 11

TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2015-16

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percent of total salaries and wages	Travel: percent of total operating expenditures
President:							
Center for Equity and Inclusion	\$667,941	\$201,536	\$10,964	\$63,534	\$943,975	30.2%	1.2%
Government Affairs	821,793	254,756	70,266	230,386	1,377,201	31.0	5.1
Institutional Advancement	8,260,012	2,536,569	1,021,044	5,748,839	17,566,464	30.7	5.8
Internal Audit	801,059	246,294	1,500	102,575	1,151,428	30.7	0.1
International Affairs	1,457,754	393,601	553,752	1,208,645	3,613,752	27.0	15.3
Office of the President	866,788	237,172	167,147	425,746	1,696,853	27.4	9.9
Office of University Counsel	1,360,785	402,622	16,037	3,898,027	5,677,471	29.6	0.3
University Marketing	3,075,103	945,008	57,048	6,613,795	10,690,954	30.7	0.5
University Secretary	45,341	14,056	1,338	86,517	147,252	31.0	0.9
Vice President for Public Affairs	442,239	128,053	14,623	210,804	795,719	29.0	1.8
Vice President for Research	4,074,817	1,205,256	43,736	2,752,697	8,076,506	29.6	0.5
Total	21,873,632	6,564,923	1,957,455	21,341,565	51,737,575	30.0	3.8
Provost:							
Beasley School of Law	15,093,868	4,329,467	557,169	6,140,130	26,120,634	28.7	2.1
College of Education	10,716,734	2,783,909	88,186	2,118,057	15,706,886	26.0	0.6
College of Engineering	10,511,433	2,861,097	150,541	5,234,804	18,757,875	27.2	0.8
College of Liberal Arts	50,162,091	13,786,142	611,024	7,162,395	71,721,652	27.5	0.9
College of Public Health	20,905,504	5,636,537	279,558	5,071,407	31,893,006	27.0	0.9
College of Science and Technology	32,795,691	8,965,942	332,910	10,004,371	52,098,914	27.3	0.6
Computer Services	16,412,275	4,738,506	92,274	7,974,002	29,217,057	28.9	0.3
Centre for Performing/Cinematic Arts	17,893,249	4,490,619	541,656	5,506,554	28,432,078	25.1	1.9
Enrollment Management	2,690,631	766,713	91,370	2,196,400	5,745,114	28.5	1.6
Financial Aid	843,809	203,781	0	100,907,383	101,954,973	24.2	a
Fox School of Business	44,077,303	11,532,431	1,310,503	12,596,878	69,517,115	26.2	1.9
Graduate School	3,841,957	804,973	22,742	3,342,424	8,012,096	21.0	0.3
International Campuses	1,061,957	260,608	281,720	2,590,491	4,194,776	24.5	6.7
Klein College	11,732,082	3,020,316	384,747	4,283,770	19,420,915	25.7	2.0
Kornberg School of Dentistry	17,493,130	4,765,315	147,440	7,654,548	30,060,433	27.2	0.5
Libraries	7,754,552	2,192,764	115,433	10,922,530	20,985,279	28.3	0.6
Office of the Provost	7,827,137	2,996,704	152,574	15,429,945	26,406,360	38.3	0.6
School of Pharmacy	8,712,154	2,323,426	61,025	2,635,890	13,732,495	26.7	0.4
School of Podiatric Medicine	6,573,089	1,596,667	170,364	2,900,501	11,240,621	24.3	1.5
School of Tourism and Hospitality	4,232,694	1,122,963	137,213	1,200,245	6,693,115	26.5	2.1
Student Affairs	5,865,030	1,419,740	459,388	3,582,700	11,326,858	24.2	4.1
Tyler School of Art	11,182,360	2,933,276	215,724	3,494,841	17,826,201	26.2	1.2
University College	3,789,308	1,003,608	62,373	2,135,538	6,990,827	26.5	0.9
Vice Provost Faculty Affairs	811,482	206,794	9,782	453,165	1,481,223	25.5	0.7
Vice Provost for U/G Studies	4,981,363	1,081,538	71,316	384,833	6,519,050	21.7	1.1
Total	317,960,883	85,823,836	6,347,032	225,923,802	636,055,553	27.0	1.0

Table 11

Executive Vice President, Health Science:								
School of Medicine	66,736,895	14,995,536	245,184	-22,474,990	59,502,625	22.5	0.4	
Executive Vice President for Health Science	167,486	51,469	9,190	-228,144	1	30.7	--	
Total	66,904,381	15,047,005	254,374	-22,703,134	59,502,626	22.5	0.4	
Chief Operating Office:								
Business Services	358,098	110,326	2,052	31,504	501,980	30.8	0.4	
Campus Safety	12,818,020	3,378,596	179,368	7,701,436	24,077,420	26.4	0.7	
COO Office & Emergency Management	413,056	125,024	12,603	-200,264	350,419	30.3	3.6	
Environmental Health & Radiation Safety	1,870,883	579,153	8,721	-322,234	2,136,523	31.0	0.4	
Facility & Operations Finance and Administration	1,319,438	344,213	14,048	-431,807	1,245,892	26.1	1.1	
HSC Facilities Management	6,022,247	1,713,509	30,046	-741,592	7,024,210	28.5	0.4	
Main Facilities Management	8,463,894	2,508,954	4,703	1,870,486	12,848,037	29.6	a	
Real Estate/WRTI	522,831	161,874	160	10,407,138	11,092,003	--	0.0	
Planning & Capital Projects	2,112,574	623,880	9,346	-586,148	2,159,652	29.5	0.4	
Plant Development Fund & Utilities	0	0	0	54,822,215	54,822,215	--	a	
Purchasing	797,760	243,539	0	51,094	1,092,393	30.5	a	
Recreation Services	1,372,919	266,260	8,642	2,615,539	4,263,360	19.4	0.2	
Service Operations	11,934,810	3,474,587	552,441	3,307,118	19,268,956	29.1	2.9	
Total	48,006,530	13,529,915	822,130	78,524,485	140,883,060	28.2	0.6	
Office of the Vice President, Chief Financial Office and Treasurer								
Controller's Office	2,966,888	902,018	17,235	641,134	4,527,275	30.4	0.4	
Human Resources	3,639,102	1,091,905	24,297	875,890	5,631,194	30.0	0.4	
Institutional Expenses	18,227,191	11,623,508 ^b	4,508	48,294,679	78,149,886	63.8	a	
Office of the Vice President, Chief Financial Office and Treasurer	2,117,618	615,129	12,856	736,620	3,482,223	29.0	0.4	
Risk Management	398,057	119,779	7,489	-65,439	459,886	30.1	1.6	
University Budget Office	596,528	184,924	0	69,950	851,402	31.0	a	
Total	27,945,384	14,537,263	66,385	50,552,834	93,101,866	52.0	0.1	
Grand Total	482,690,810	135,502,942	9,447,376	353,639,552	981,280,680	28.1	1.0	

1. Includes travel, subsistence and lodging.

a. Rounds to less than 0.1 percent.

b. Includes benefit expenses of \$192,560,000 and benefit recovery of \$180,937,000.

SOURCE: Data provided by Temple University.

Table 12

TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2016-17

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percent of total salaries and wages	Travel: percent of total operating expenditures
President:							
Center for Equity and Inclusion	\$768,343	\$238,484	\$8,069	\$174,027	\$1,188,923	31.0%	0.7%
Government Affairs	824,278	258,541	67,067	261,382	1,411,268	31.4	4.8
Institutional Advancement	8,100,239	2,526,130	592,694	4,309,275	15,528,338	31.2	3.8
Internal Audit	825,215	257,310	4,359	41,537	1,128,421	31.2	0.4
International Affairs	1,530,388	397,198	447,799	1,140,986	3,516,371	26.0	12.7
Office of the President	875,938	247,876	63,708	4,555,422	5,742,944	28.3	1.1
Office of University Counsel	1,356,462	404,431	64,414	4,225,581	6,050,888	29.8	1.1
University Marketing	3,184,897	991,328	48,154	5,374,785	9,599,164	31.1	0.5
University Secretary	60,375	17,695	2,701	128,890	209,661	29.3	1.3
Vice President for Public Affairs	557,671	159,413	9,719	140,721	867,524	28.6	1.1
Vice President for Research	3,864,061	1,164,932	52,851	2,949,057	8,030,901	30.1	0.7
Total	21,947,867	6,663,338	1,361,535	23,301,663	53,274,403	30.4	2.6
Provost:							
Beasley School of Law	14,736,599	4,219,204	387,033	7,986,994	27,329,830	28.6	1.4
Center for Performing/Cinematic Arts	18,739,096	4,719,964	359,919	4,989,788	28,808,767	25.2	1.2
College of Education	10,744,944	2,776,220	79,683	2,981,696	16,582,543	25.8	0.5
College of Engineering	10,938,901	3,045,486	130,952	4,810,565	18,925,904	27.8	0.7
College of Liberal Arts	48,977,139	13,741,200	603,288	6,275,580	69,597,207	28.1	0.9
College of Public Health	20,827,079	5,803,922	239,593	5,832,450	32,703,044	27.9	0.7
College of Science and Technology	34,970,306	9,725,128	262,906	8,543,067	53,501,407	27.8	0.5
Computer Services	16,618,361	4,870,781	100,672	7,834,527	29,424,341	29.3	0.3
Enrollment Management	2,733,170	792,299	67,655	2,395,871	5,988,995	29.0	1.1
Financial Aid	847,198	219,830	6	106,576,081	107,643,115	25.9	0.0
Fox School of Business	48,375,701	12,694,934	1,615,279	17,604,928	80,290,842	26.2	2.0
Graduate School	3,867,516	821,880	24,058	3,856,739	8,570,193	21.3	0.3
International Campuses	1,097,953	275,268	572,366	4,259,873	6,205,460	25.1	9.2
Klein College	12,733,182	3,352,213	353,028	3,214,735	19,653,158	26.3	1.8
Kornberg School of Dentistry	18,580,980	5,100,502	213,237	7,912,356	31,807,075	27.5	0.7
Libraries	8,005,113	2,293,224	126,547	11,348,390	21,773,274	28.6	0.6
Office of the Provost	7,693,258	2,968,122	145,939	15,541,265	26,348,584	38.6	0.6
School of Pharmacy	9,146,118	2,479,559	61,092	2,989,119	14,675,888	27.1	0.4
School of Podiatric Medicine	6,683,505	1,618,042	190,479	3,315,824	11,807,850	24.2	1.6
School of Tourism and Hospitality	4,356,172	1,176,813	115,765	1,195,519	6,844,269	27.0	1.7
Student Affairs	5,957,181	1,483,527	401,701	3,872,113	11,714,522	24.9	3.4
Tyler School of Art	12,427,304	3,214,775	186,718	3,007,546	18,836,343	25.9	1.0
University College	3,923,465	1,053,725	69,112	2,554,481	7,600,783	26.9	0.9
Vice Provost Faculty Affairs	1,367,446	359,834	29,682	479,377	2,236,339	26.3	1.3
Vice Provost for U/G Studies	4,916,755	1,064,646	55,981	472,801	6,510,183	21.7	0.9
Total	329,264,442	89,871,098	6,392,691	239,851,685	665,379,916	27.3	1.0

Table 12

Executive Vice President, Health Science:								
School of Medicine	71,396,944	15,985,695	121,390	-43,420,625	44,083,404	22.4	0.3	
Executive Vice President for Health Science	182,553	57,322	16,525	-256,395	5	31.4	--	
Total	71,579,497	16,043,017	137,915	-43,677,020	44,083,409	22.4	0.3	
Chief Operating Office:								
Business Services	350,500	108,750	8,185	15,360	482,795	31.0	1.7	
Campus Safety	13,365,123	3,519,287	201,487	7,871,978	24,957,875	26.3	0.8	
COO Office & Emergency Management	468,236	141,726	46,183	765,841	1,421,986	30.3	3.2	
Environmental Health & Radiation Safety	1,893,464	582,773	9,980	-217,323	2,268,894	30.8	0.4	
Facility & Operations Finance and Administration	531,495	142,080	4,222	88,149	765,946	26.7	0.6	
HSC Facilities Management	6,108,031	1,753,723	29,266	-940,038	6,950,982	28.7	0.4	
Main Facilities Management	9,572,925	2,799,831	10,835	337,903	12,721,494	29.2	a	
Real Estate/WRTI	505,340	156,240	854	10,872,333	11,534,767	30.9	a	
Planning & Capital Projects	2,019,250	603,333	32,286	-909,840	1,745,029	29.9	1.9	
Plant Development Fund & Utilities	0	0	0	58,464,719	58,464,719	--	a	
Purchasing	927,539	288,982	1,969	38,670	1,257,160	31.2	0.2	
Recreation Services	1,396,874	280,861	9,719	2,993,623	4,681,077	20.1	0.2	
Service Operations	12,231,649	3,601,267	571,607	3,540,678	19,945,201	29.4	2.9	
Total	49,370,426	13,978,853	926,593	82,922,053	147,197,925	28.3	0.6	
Office of the Vice President, CFO and Treasurer								
Controller's Office	2,870,859	882,073	8,445	645,318	4,406,695	30.7	0.2	
Human Resources	3,922,676	1,203,603	26,910	879,701	6,032,890	30.7	0.4	
Institutional Expenses	18,435,270	2,600,151 ^b	2,793	71,872,170	92,910,384	14.1	a	
Office of the VP, CFO and Treasurer	2,013,243	619,285	8,403	1,024,082	3,665,013	30.8	0.2	
Risk Management	433,317	131,556	9,281	-96,406	477,748	30.4	1.9	
University Budget Office	598,768	188,013	321	76,896	863,998	31.4	a	
Total	28,274,133	5,624,681	56,153	74,401,761	108,356,728	19.9	a	
Grand Total	500,436,365	132,180,987	8,874,887	376,800,142	1,018,292,381	26.4	0.9	

1. Includes travel, subsistence and lodging.

a. Rounds to less than 0.1 percent.

b. Includes benefit expenses of \$192,436,000 and benefit recovery of \$189,835,000.

SOURCE: Data provided by Temple University.

III. GOODS AND SERVICES PURCHASE CONTRACTS

Vendor contracts for unrestricted (or general) fund and auxiliary fund dollars totaling \$1,000 or more are detailed for fiscal year 2016-17 on pages 36 through 50. Contract data are presented in four different ways: by academic or administrative unit;³ by expenditure type; by contract size; and by vendor location. Academic and administrative units, and expenditure types are defined by each university. Ranges for contract sizes were chosen so that each university's largest vendors are individually shown. Vendor locations are based on in-State or out-of-State addresses.

Please Note: During the meetings with university representatives, it was revealed that there were some differences in what was submitted by each university for previous years' vendor contracts. After much discussion, the university representatives agreed to only submit what was statutorily required. As such, all universities agreed to include only vendor contracts that use unrestricted (or general) fund dollars or auxiliary fund dollars. This will exclude vendor contracts used for sponsored research, within restricted funds (including some plant/construction contracts), etc.⁴ Due to this change in reporting, figures within this section of the report cannot be compared to figures from the 2013 report or any prior reports.

³ A breakdown by academic or administrative unit is not available for Lincoln University.

⁴ A Lincoln University representative noted that their computer system did not easily allow them to distinguish between vendor contacts by fund and so tables relating to Lincoln University's vendor contracts on pages 36 through 38 include all vendor contracts totaling \$1,000 or more for the University.

Table 1

LINCOLN UNIVERSITY
 CONTRACTS¹
 BY EXPENDITURE TYPE
 2016-17

Expenditure type	Total amount	Percent of grand total
Computer Equipment - IT Dept	\$1,208,655	4.2%
Contractors, Physical Plant	10,586,981	36.4
Entertainment, Student Activities, Student Related	458,378	1.6
Library, Instructional & Educational Equipment	1,881,936	6.5
Maintenance-Physical Plant	332,331	1.1
Office Supplies, Printing, Furniture, Medical, Other	928,578	3.2
Professional Services, Memberships, Benefits	12,269,128	42.1
Travel, Rentals, Administration, etc.	1,457,724	5.0
Grand total	29,123,710	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by Lincoln University.

Table 2
 LINCOLN UNIVERSITY
 CONTRACTS¹
 BY CONTRACT SIZE
 2016-17

Vendor	Total amount	Percent of grand total	Vendor	Total amount	Percent of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$100,000 and less than \$1 million (continued):		
Aramark Management Services	\$5,745,557		VAR Technology Finance	\$107,084	
Thompson Hospitality	5,699,157		Littler Mendelson	101,253	
Independence Blue Cross	2,627,400		PA UC Fund	100,071	
Bancroft Construction	1,547,503		Total	7,583,393	26.0%
PECO Energy	1,351,397				
Total	16,971,014	58.3%			
Vendor contracts greater than or equal to \$100,000 and less than \$1 million:			Vendor contracts greater than or equal to \$50,000 and less than \$100,000:		
American Express Company	857,734		Vanguard Modular Bldg Systems	97,368	
UGI Energy Services	579,168		UGI Central Penn Gas	96,400	
Academic Health Plans	562,443		M & B Environmental	94,796	
Five Star	500,559		Chester Water Authority	87,615	
Ellucian	462,817		Gallagher Benefit Services	87,492	
Registry for College & Universities	391,487		Oracle USA	87,173	
Xerox	411,629		Delaware School & Office	85,787	
eCampus	282,805		Vaco Philadelphia	78,079	
Anchor Electric	259,298		W. B. Mason Co.	76,170	
UNUM Life Insurance Company	243,047		Ballard Spahr	69,411	
Office Team	240,784		Davis Fuel Company	68,090	
PNC Equipment Finance	217,944		Caldwell & Gregory	67,843	
Apogee Telecom	206,512		CDW Government	64,045	
Seiberlich Trane	179,561		3020 Market Operating	60,227	
Dell	164,475		Office of the Chancellor	56,389	
Baker Tilly Virchow Krause	154,260		Pitney Bowes	54,817	
Delta Dental of Pennsylvania	154,143		Verizon	54,442	
Wayman Fire Protection	146,527		EBSCO Information Services	53,992	
Level 3 Communications	146,034		Innovative Technologies	52,643	
CIAA	143,620		Jenzabar	51,858	
Radius Systems	140,793		Getinge c/o LabRepCo	50,962	
MIH Enterprises	132,750		Total	1,495,601	5.1
Novacare Rehabilitation	124,848				
Diversified Search	119,787		Vendor contracts less than \$50,000:		
Savoy Contract Furniture	116,493		Total	3,073,702	10.6
Arthur J. Gallagher & Co.	112,360				
Blackboard, Inc.	111,821		Grand total		
SERVPRO of Kennett Square	111,285			29,123,710	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by Lincoln University.

Table 3

LINCOLN UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 2016-17

Vendor location	Total amount	Percent of grand total
Pennsylvania	\$13,891,998	47.7%
Out-of-state	15,231,712	52.3
Grand total	29,123,710	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor.
2. Includes \$10,000 in contracted goods and services where vendor location was not listed or unknown.

SOURCE: Data provided by Lincoln University.

Table 4

THE PENNSYLVANIA STATE UNIVERSITY
CONTRACTS¹
BY ACADEMIC/ADMINISTRATIVE UNIT
2016-17

Academic/administrative unit	Total amount	Percent of grand total
University Park Colleges:		
Agricultural Sciences	\$10,553,405	
Arts & Architecture	2,630,546	
Business - Smeal College	3,742,344	
Communications	1,066,131	
Earth & Mineral Sciences	2,760,672	
Education	1,230,295	
Engineering	7,341,254	
Health & Human Development	2,925,776	
Information Sciences & Technology	814,225	
International Affairs - School	113,690	
Liberal Arts	4,400,043	
Nursing	369,430	
Science - Eberly College	9,188,133	
Total	47,135,944	6.1%
Academic Support Units:		
Global Programs - University Office	460,615	
Graduate School	134,826	
Enterprise Information Technology	34,861,295	
Research	21,480,207	
Schreyer Honors College	9,826	
Undergraduate Education	2,748,623	
University Libraries	19,769,435	
University Outreach	32,439,808	
Total	111,904,635	14.4
Administrative Support Units:		
Athletics Recreation Services & Support	389,047	
Campus Recreation	1,072,437	
Development & Alumni Relations	2,933,706	
Educational Equity	163,525	
Finance & Business	70,682,793	
Finance & Business - Housing & Foods	42,832,372	
Finance & Business - Physical Plant	351,104,751	
General & Academic Administration	3,156,556	
Intercollegiate Athletics	32,026,718	
Strategic Communications	616,894	
Student Affairs	22,367,152	
Total	527,345,951	67.7
Commonwealth Campuses		
Abington	5,279,413	
Altoona	6,436,594	
Beaver	1,141,300	
Berks	3,459,554	
Brandywine	1,557,646	
DuBois	847,957	
Erie - Behrend	7,448,702	
Fayette - Eberly	1,543,786	
Greater Allegheny	1,039,453	
Harrisburg	5,948,702	
Hazleton	1,292,115	
Lehigh Valley	1,391,734	
Mont Alto	1,281,482	
New Kensington	1,434,982	
Schuylkill	1,327,821	
Shenango	917,224	
Vice President for Commonwealth Campuses	388,950	
Wilkes-Barre	1,058,254	
Worthington Scranton	1,536,335	
York	2,194,114	
Total	47,526,118	6.1
Great Valley	1,138,103	0.1
Sub-total	735,050,751	94.4
College of Medicine	40,039,037	5.1
Dickinson School of Law	1,873,569	0.2
Penn State Law	1,810,099	0.2
Grand Total	778,773,456	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor within each academic/administrative unit from General Funds and Auxiliary enterprises.

SOURCE: Data provided by the Pennsylvania State University.

Table 5
 THE PENNSYLVANIA STATE UNIVERSITY
 CONTRACTS¹
 BY EXPENDITURE TYPE
 2016-17

Expenditure type	Total amount	Percent of grand total
Books & Periodicals	\$21,553,822	2.8%
Communication Services	5,142,258	0.7
Conferences & Group Activities	8,854,281	1.1
Equipment Budget	98,896,396	12.7
Freight Charges	68,940	a
Insurance & Interest	15,870,689	2.0
Miscellaneous	9,281,200	1.2
Property Expense	18,271,868	2.3
Publications, Printing & Copying	23,894,523	3.1
Repairs, Alterations & Capital	362,990,403	46.6
Supplies & Materials For Resale	51,891,123	6.7
Supplies, Materials & Services	118,826,920	15.3
Travel Expense	21,887,939	2.8
Utilities Purchased	21,343,094	2.7
 Grand total	 778,773,456	 100.0

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

Table 6

THE PENNSYLVANIA STATE UNIVERSITY
CONTRACTS ¹
BY CONTRACT SIZE
2016-17

Vendor	Total amount	Percent of grand total	Vendor	Total amount	Percent of grand total
Vendor contracts greater than or equal to \$2 million:			Vendor contracts great than or equal to \$750,000 and less than \$2 million (continued):		
Turner Construction	\$57,616,249		Teksystems	\$1,629,354	
Clayco	37,493,561		Starbucks Card Egift	1,609,789	
Barton Malow	30,660,567		Bostwick Design Partnership	1,597,799	
Irwin & Leighton	18,133,645		John Hall	1,559,561	
Barton Malow - Edis A Joint Venture	17,800,131		East Coast Fresh Cuts	1,536,285	
Alexander Building Construction Co	14,516,960		Silvertip	1,532,363	
Holder Construction Group	13,498,561		Pennsylvania American Water	1,509,304	
McKesson Drug Company	13,317,969		Workday	1,503,629	
Gilbane Building	13,099,929		Amazon.Com	1,491,204	
Google	12,206,530		ADG - Hospital	1,472,000	
Dell Marketing	12,125,425		Lexington Insurance Company	1,462,850	
Sierra Cedar	11,515,246		Caldwell Tanks	1,439,341	
Frank Lill & Son	10,691,224		YBP Library Services	1,332,716	
Accenture	10,687,244		McQuaide Blasko	1,295,505	
Leonard S Fiore	10,121,896		Harrassowitz	1,288,935	
Burns And McDonnell Engineering	8,626,389		UGI Utilities	1,272,698	
J C Orr & Sons	8,275,265		Duane Morris	1,254,287	
Talen Energy Marketing	8,094,678		Level 3 Communications	1,253,890	
FEI Company	7,682,570		First American Equip Finance	1,232,637	
Bette And Cring	7,561,886		Supplysource	1,198,753	
M A Mortenson	7,131,843		Penn Installations	1,153,799	
G M McCrossin	6,847,956		Beynon Sports Surfaces	1,118,066	
DPR Construction	6,629,959		Parmed Pharmaceuticals	1,114,722	
United Airlines	4,780,119		Microsoft Online	1,107,049	
Elsevier	4,500,398		Proquest	1,077,920	
SHI International Corp	4,438,262		Ok Foods	1,053,688	
Nittany Insurance Company	4,274,734		Fullington Trailways And Vip	1,035,589	
Mascaro Construction Company	4,148,097		Westmoreland Electric	1,035,161	
Pasadena Tournament Of Roses	4,136,805		American Airlines	1,007,095	
Big Ten Academic Alliance	4,054,638		Fisher	1,001,235	
Centre Area Transit Authority	3,850,487		Kent State University	1,000,000	
Decoded Advertising	3,795,941		Dot Food	989,330	
Poole Anderson	3,740,107		Paragon Foods	977,986	
HOK Architects	3,725,606		Software Ag Usa	961,000	
Pepsi-Cola	3,602,214		Farfield Company	957,150	
EBSCO Information Services	3,556,625		RPC Video	946,803	
Eplus Technology	3,227,522		Rutledge Excavating	944,603	
Efficiency Network	3,204,471		CDWG	920,879	
Howard Organization	3,145,333		Altoona Development Group	920,876	
PJ Dick	3,064,530		EYP Architecture And Engineering	890,449	
330 Innovation Park Partners	3,005,021		Valley Directional Drilling	867,568	
VWR Intl	2,999,702		Illumina	855,704	
Diversified Mercury Communications	2,964,916		Penn State Milton S. Hershey Medical	850,000	
Phoenix Fabricators and Erectors	2,962,398		Shiloh Paving And Excavating	841,852	
Apple	2,870,889		Whitmoyer Ford	840,898	
Factory Mutual Insurance Company	2,794,098		Jobelephant.Com	837,098	
Marsh USA	2,697,351		Adobe Systems	835,632	
Hallstrom Construction	2,631,613		Servicenow	831,228	
Direct Energy Business	2,515,956		Derry Township Municipal Authority	819,374	
ECI Construction	2,384,812		Pennsylvania Network	811,053	
Oracle America	2,342,974		Carl Zeiss Microscopy	807,689	
Brocade Communications Systems	2,116,731		Nittany Office Equipment	805,626	
Sysco Food Services	2,087,605		Considine Biebel & Company	802,721	
Bob Biter Electrical Enterprises	2,022,481		USPS	789,462	
The HR Office	2,007,743		Delta Air Lines	789,017	
Total	447,985,862	57.5%	Lighthouse Electric	781,635	
Vendor contracts greater than or equal to \$750,000 and less than \$2 million:			K&K Plumbing	772,399	
Hershey Research Two	1,876,557		DLT Solutions	759,250	
Unizin	1,869,323		Starboard Consulting	755,375	
Willis Of Pennsylvania	1,784,483		Compstore	754,151	
Ernest Bock And Sons	1,760,383		Total	84,093,999	10.8%
IBM	1,754,837		Vendor contracts less than \$750,000:		
Insidetrack	1,750,000		Total	246,693,595	31.7
MMC Contractors Northeast	1,743,443		Grand total		
Comcast	1,706,349		Total	778,773,456	100.0
Master Mechanical Corp	1,663,497				
HRI	1,652,385				
Derry Township School District	1,638,710				

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by The Pennsylvania State University.

Table 7
 THE PENNSYLVANIA STATE UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 2016-17

Vendor Location	Total amount	Percent of grand total
Pennsylvania	\$374,594,875	48.1%
Out-of-state	404,178,581	51.9
Grand total	778,773,456	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by The Pennsylvania State University.

Table 8

UNIVERSITY OF PITTSBURGH
CONTRACTS¹
BY ACADEMIC/ADMINISTRATIVE UNIT
2016-17

Academic/administrative unit	Total amount	Percent of grand total
Chancellor:		
Athletics	\$15,488,612	
Chancellor	3,333,141	
Chief Financial Officer	8,427,474	
Computing Services & Systems Development	19,499,177	
General Counsel	1,272,732	
Secretary of the Board of Trustees	312,246	
Vice Chancellor, Institutional Advancement	1,844,263	
Total	50,177,645	14.7%
General University:		
Business Affairs	1,272,184	
General University ²	5,610,406	
Total	6,882,590	2.0
School of Medicine Division:		
School of Medicine	13,160,574	
School of Medicine Division Administration	29,091,255	
University of Pittsburgh Cancer Institute	4,632,286	
Western Psychiatric Institute and Clinic	2,990,264	
Total	49,874,379	14.6
Senior Vice Chancellor & Provost:		
College of General Studies	278,618	
Education - University Service Programs	58,998	
Graduate School of Public & International Affairs	314,138	
Honors College	35,791	
Katz Graduate School of Business	2,155,217	
Kenneth P. Dietrich School of Arts and Sciences	11,098,026	
Learning Research & Development Center	746,215	
Libraries	11,423,856	
Research Conduct and Compliance	6,873,766	
School of Education	1,287,315	
School of Information Sciences	256,593	
School of Law	929,490	
School of Social Work	103,392	
Senior Vice Chancellor and Provost	6,876,237	
Student Affairs	1,113,690	
Swanson School of Engineering	4,696,569	
University Center for International Studies	230,778	
University Center for Social & Urban Research	72,698	
University of Pittsburgh at Bradford	6,379,794	
University of Pittsburgh at Greensburg	4,912,184	
University of Pittsburgh at Johnstown	9,907,684	
University of Pittsburgh at Titusville	117,511	
Total	69,868,560	20.5
Senior Vice Chancellor, Health Science:		
Graduate School of Public Health	1,537,015	
School of Dental Medicine	5,618,660	
School of Health & Rehabilitation Sciences	2,112,899	
School of Nursing	697,605	
School of Pharmacy	387,753	
Senior Vice Chancellor, Health Sciences	5,036,416	
Total	15,390,348	4.5
Senior Vice Chancellor Business & Operations:		
Business Operations	75,498,499	
Facilities Management	64,156,545	
Senior Vice Chancellor, Business and Operations	7,181,343	
Vice Chancellor, Human Resources	1,896,532	
Total	148,732,919	43.6
Grand total	340,926,441	100.0

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.
2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

SOURCE: Data provided by University of Pittsburgh

Table 9

UNIVERSITY OF PITTSBURGH
 CONTRACTS¹
 BY EXPENDITURE TYPE
 2016-17

Expenditure type	Total amount	Percent of grand total
Facility Alterations	\$1,097,362	0.3%
Facility Operating Costs	7,753,838	2.3
Insurance	5,388,273	1.6
Library Acquisitions	15,406,354	4.5
Mail	697,470	0.2
Printing/Publishing	1,493,311	0.4
Professional Memberships	2,343,729	0.7
Professional Services	115,813,097	34.0
Purchases for Resale	22,586,040	6.6
Routine Maintenance	29,202,194	8.6
Space Rental	22,687,581	6.7
Supplies/Equipment	65,439,614	19.2
Telephone	1,544,360	0.5
Utilities	49,473,218	14.5
Grand total	340,926,441	100.0

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by University of Pittsburgh.

Table 10

UNIVERSITY OF PITTSBURGH
 CONTRACTS¹
 BY CONTRACT SIZE²
 2016-17

Vendor	Total amount	Percent of grand total	Vendor	Total amount	Percent of grand total
Vendor contracts greater than or equal to \$2 million:			Vendor contracts greater than or equal to \$750,000 and less than \$2 million (continued):		
Sodexo, Inc & Affiliates	\$37,906,042		Klarquist Sparkman	\$1,339,249	
Duquesne Light Company	27,891,296		YBP Library Services	1,264,164	
BPA LI Ltd	9,567,319		Day Automotive	1,250,875	
Bellefield Boiler Plant	8,209,939		Performance Architects Inc	1,236,027	
PWSA	7,892,878		Franklin Interiors	1,187,518	
Port Authority Transit Of Allegheny County	6,802,677		United States Postal Service	1,137,800	
EBSCO Subscription Services	6,369,767		PSSI Stadium	1,118,739	
UPMC	5,699,928		Royall & Company	1,107,107	
Lenzner Coach Lines	4,328,677		University Of Pittsburgh Physicians	1,057,814	
US Security Associates	3,828,095		Fiber Technologies Networks	1,048,637	
Dominion Energy Solutions	3,723,341		Wyndham Pittsburgh University Center	988,865	
Fisher Scientific Company	3,710,549		Otis Elevator Co	970,404	
Workscape	3,678,792		Buck Consultants	965,658	
Dell Marketing	3,193,586		Curran Taylor	961,049	
World Wide Technology	2,876,591		Securadyne Systems Mid-Atlantic	959,659	
CDW Government	2,855,256		Wondros	958,021	
Marsh USA	2,834,453		Lighthouse Electric Co	910,485	
SHI International Corp	2,597,699		Carpet Concepts	882,546	
Apple Computer	2,563,016		AT&T Mobility	874,151	
Supra Office Solutions	2,484,469		Verizon Wireless	867,950	
Penelec	2,339,928		Magee-Womens Hospital Of UPMC	862,715	
Metz Culinary Management	2,101,268		Illumina Inc	860,818	
Grainger	2,095,723		Bruker Biospin Corporation	853,647	
F & G Painting Co	2,025,135		Baum Boulevard Ground	849,465	
Total	157,576,424	46.2%	Sports & Exhibition Authority Of Pittsburgh	848,229	
Vendor contracts greater than or equal to \$750,000 and less than \$2 million:			UPMC Health Plan	847,364	
IBM Corporation	1,956,791		MBS Textbook Exchange, Inc	829,230	
Oracle America	1,947,724		CSPD	826,724	
FEI Company	1,887,861		Precision Electrical Contractors	814,725	
ALCO Parking Corporation	1,754,607		Webster Office Associates	789,804	
Chartwells Dining Services	1,722,972		Ricoh USA	788,847	
Advent	1,718,339		Paper Products Co	767,259	
Sterling Land Co	1,713,371		Siemens Medical Solutions USA	765,217	
Peoples Natural Gas	1,626,162		Baker Botts	761,882	
Nike USA	1,448,512		Elsevier	759,004	
MB Pittsburgh Bridgeside DST	1,431,187		Total	54,678,517	16.0%
Cityview Properties Llc	1,401,957		Vendor contracts less than \$750,000:		
AON Risk Services Central Inc	1,387,194		Total	128,671,500	37.7
Center For Research Libraries	1,370,192		Grand total	340,926,441	100.0

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.
2. The following vendors, listed individually on the Purchases of Goods & Services Report, are combined. UPMC is combined with UPMC Health System. UPMC Health Plan is a separate legal entity. Although combined activity is under \$750,000, UPMC Presbyterian Shadyside includes the following entities: UPMC Center for Continuing Education, UPMC School of Education, UPMC Presbyterian Shadyside, Western Psychiatric Institute and Clinic

SOURCE: Data provided by University of Pittsburgh

Table 11
 UNIVERSITY OF PITTSBURGH
 CONTRACTS¹
 BY VENDOR LOCATION
 2016-17

Vendor Location	Total amount	Percent of grand total
Pennsylvania	\$105,351,863	30.9%
Out-of-State	235,574,578	69.1
Grand Total	340,926,441	100.0

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by University of Pittsburgh.

Table 12

TEMPLE UNIVERSITY
CONTRACTS¹
BY ACADEMIC/ADMINISTRATIVE UNIT
2016-17

Academic/administrative unit	Total amount	Percent of grand total
President:		
Center for Equity and Inclusion	\$136,420	
Government Affairs	194,138	
Institutional Advancement	4,264,196	
Internal Audit	35,533	
International Affairs	1,158,924	
Office of the President	373,732	
Office of University Counsel	4,382,684	
University Marketing	8,929,861	
University Secretary	111,552	
Vice President for Public Affairs	153,590	
Vice President for Research	1,312,424	
Total	21,053,054	4.3%
Provost:		
Beasley School of Law	1,363,521	
Centre for Performing/Cinematic Arts	2,703,278	
College of Education	745,330	
College of Engineering	1,276,796	
College of Liberal Arts	1,997,746	
College of Public Health	1,551,053	
College of Science and Technology	2,298,122	
Computer Services	16,486,730	
Enrollment Management	1,666,987	
Financial Aid	593,078	
Fox School of Business	6,947,774	
Graduate School	108,279	
International Campuses	233,326	
Klein College	2,860,278	
Kornberg School of Dentistry	6,334,295	
Libraries	11,052,958	
Office of the Provost	1,114,644	
Residence Halls-Main	27,850,553	
Residence Halls-Off Campus	4,280,165	
School of Pharmacy	1,169,993	
School of Podiatric Medicine	2,455,403	
School of Tourism and Hospitality	576,428	
Student Affairs	3,647,087	
Temple Press	767,732	
Tyler School of Art	1,133,050	
University College	1,100,041	
Vice Provost Faculty Affairs	180,109	
Vice Provost for U/G Studies	329,449	
Total	102,824,206	21.0
Executive Vice President, Health Sciences:		
Executive Vice President for Health Science	16,540	
School of Medicine	41,701,997	
Total:	41,718,537	8.5
Chief Operating Officer:		
Business Services	860,221	
Campus Safety	13,178,426	
COO Office & Emergency Management	86,250	
Environmental Health & Radiation Safety	452,930	
Facility & Operations Finance and Administration	69,708	
HSC Facilities Management	10,393,196	
Intercollegiate Athletics	13,106,347	
Main Facilities Management	29,572,089	
Parking/Real Estate/WRTI	9,378,996	
Planning & Capital Projects	59,946,813	
Plant Development Fund & Utilities	23,757,221	
Purchasing	254,300	
Recreation Services	259,437	
Service Operations	3,357,947	
Total	164,673,879	33.6
Chief Financial Officer:		
Controller's Office	389,282	
Digital Document Services	314,405	
Human Resources	1,684,646	
Institutional Expenses	156,417,862	
Office of the Senior Vice President for Finance	1,021,247	
OWLcard Office	553,196	
Risk Management	13,225	
University Budget Office	65,805	
Total	160,459,668	32.7
Grand total	490,729,344	100.0

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

Table 13
 TEMPLE UNIVERSITY
 CONTRACTS¹
 BY EXPENDITURE TYPE
 2016-17

Expenditure type	Total amount	Percentage of grand total
General Supplies & Services	\$94,838,176	19.3%
Health Service Programs	13,751,023	2.8
Insurance	147,604,430	30.1
Interest & Taxes	2,633,257	0.5
Library	10,392,040	2.1
Professional Fees & Contracts	74,235,192	15.1
Property, Plant & Equipment	83,985,787	17.1
Rent	13,960,390	2.8
Repairs & Maintenance	16,160,046	3.3
Telecommunications	4,534,422	0.9
Travel	4,445,234	0.9
Utilities	24,189,346	4.9
Grand total	490,729,344	100.0

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by Temple University.

Table 14

TEMPLE UNIVERSITY
 CONTRACTS¹
 BY CONTRACT SIZE
 2016-17

Vendor	Total amount	Percent of grand total	Vendor	Total Amount	Percent of grand total
Vendor contracts greater than or equal to \$2 million:			Vendor contracts greater than or equal to \$750,000 and less than \$2 million (continued):		
Independence Blue Cross	\$70,199,206		City Of Philadelphia	\$1,832,567	
Sodexo Incorporated	26,898,044		Total Video Products Incorporated	1,819,396	
E P Guidi Incorporated	19,109,643		Anthony Biddle Contractors Incorporated	1,783,273	
Direct Energy Marketing Inc	16,293,426		Elite SEM, Inc.	1,770,727	
Advancepcs Health LP Caremark	15,963,264		Central Pension Fund	1,657,684	
Wells Fargo Bank	13,608,315		Center For Research Libraries	1,627,900	
Jp Morgan Chase - Commercial	13,527,849		Unum Life Insurance	1,581,629	
Allied Barton Security Service LLC	11,934,304		Xerox Corporation	1,523,985	
PST Services Inc	8,851,481		Epic Systems Corporation	1,510,271	
Lexington Insurance	8,142,100		GE Healthcare	1,467,481	
Collins & Collins Mechanical Incorporated	7,779,898		Lex Electric Company Incorporated	1,416,742	
Marsh Usa Inc	7,655,431		Tuhs Insurance Company Ltd	1,392,300	
Benefit Fund For Hosp & Hlth	5,459,792		River Mechanical	1,351,787	
Efficiency Network Inc.	5,292,185		McKesson Speciality Care	1,310,132	
Harmelin Media	4,161,015		Intech Construction LLC	1,227,963	
Pnc Bank	3,883,284		Foundation For Intl Education	1,219,720	
JJ White Incorporated	3,707,278		Verizon Wireless Communication	1,187,281	
McLaughlin & Lauricella PC	3,500,000		Dell Marketing LP	1,176,976	
Peco	3,292,174		Philadelphia Gas Works	1,169,425	
BRI 1866 1515 Market LP	3,240,235		Ellucian Company LP	1,162,709	
Temple Workers Compensation Trust	3,210,783		Palmer Waterproofing Inc	1,134,294	
Aramark Corporation	3,146,238		Blackboard Incorporated	1,103,581	
Aviacode Inc	3,132,347		Jacobs Consultants Inc	1,099,767	
LaMarra Construction	3,122,710		United States Roofing Corporation	1,069,021	
Florkowski Builders Incorporated	3,061,703		EBSCO	1,053,569	
Water Revenue Bureau	3,015,246		PA Unemployment Comp Fund	1,025,259	
Siemens Industry Inc.	3,005,477		Global Spectrum	992,459	
St Lukes Hospital And Health Network	2,924,035		Oracle Corporation	983,247	
Welfare Benefits Trust	2,858,104		Prudential	955,482	
Otis Elevator Company	2,571,912		Ruffalocody Holdings LLC	902,030	
Alpha Office Supplies Incorporated	2,560,593		Richard DiTomaso ESQ. PC	900,000	
Target Building Construction	2,527,935		Kardon Utility Company Lp	888,621	
Henry Schein Incorporated	2,425,905		1199C Natl Union Of Hospital And Pension Fund	824,014	
Elliott-Lewis Corporation	2,420,623		Wright Express FSC	821,777	
Broad Residential Partners LP	2,406,265		Creative Circle	821,047	
Ptea	2,329,724		American Floors Incorporated	815,850	
Elsevier Inc	2,195,355		Badey Sloan and DiGenova PC	800,000	
St. Christopher's Hospital For Children	2,187,085		Stouts Charter Service Incorporated	789,105	0.2%
Keystone Health Plan East	2,172,767		Eagles Stadium Operator Llc	787,505	
Mitel Technologies Inc	2,066,132		Securitas Security Service USA Incorporated	781,168	
Kline & Specter PC	2,000,000		Total	55,326,460	
Total	307,839,864	0.4%			
Vendor contracts greater than or equal to \$750,000 and less than \$2 million:			Vendor contracts less than \$750,000:		
Wolfe Scott Associates	1,986,346		Total	127,563,020	26.0
Allied Construction Services	1,899,981				
Beech International LLC	1,855,840		Grand total	490,729,344	100.0
Verizon Pa	1,846,551				

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by Temple University.

Table 15
 TEMPLE UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 2016-17

Vendor Location	Total amount	Percent of grand total
Pennsylvania	\$333,413,562	67.9%
Out-of-state ²	157,315,782	32.1
Grand total	490,729,344	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor.

2. Includes \$1,595,257 that vendor location was not listed or was unknown and \$4,699,532 for vendor locations not in the USA.

SOURCE: Data provided by Temple University.

IV. RETIREMENT AND TUITION BENEFIT POLICIES

This section contains retirement policies for faculty and staff, and tuition benefit policies for faculty, staff and dependents of each of the State-related universities. Retirement policies include the name of the administrator of each university's retirement plan, and a general summary of each plan's provisions. Tuition benefit policies include the persons who are eligible for tuition discounts, as well as the amount of the discounts.

RETIREMENT POLICY: LINCOLN UNIVERSITY

All permanent full-time and part-time employees who regularly work a minimum of 1,000 hours per year are eligible for Lincoln University's Defined Contribution Retirement Plan. This 403 B Retirement Annuity Plan is administered by the Teachers Insurance and Annuity Association – College Retirement Equities Fund (TIAA-CREF). Faculty members who teach a minimum of six credits per semester reach the 1,000 hours per year minimum. Lincoln University contributes 5 percent of the employee's salary towards the plan. The University will match, on a dollar for dollar basis, voluntary employee contributions of up to another 5 percent of the employee's salary.

TUITION BENEFIT POLICY: LINCOLN UNIVERSITY

Undergraduate tuition remission benefits are offered to the following employees and their dependents, 24 years of age or younger: faculty, professional and administrative employees, secretarial/clerkal employees, public safety and maintenance/housekeeping employees. The benefits cover only tuition and do not cover items such as fees, room and board, books, labs, etc. Additionally, tuition remission benefits are not offered for any graduate level classes taken by graduate students.

Faculty, professional and administrative employees and their eligible dependents can receive tuition benefits from the date of hire. Secretarial/clerkal, public safety and maintenance/housekeeping employees and their dependents can receive tuition benefits after 12 months of full-time employment.

RETIREMENT POLICY:
THE PENNSYLVANIA STATE UNIVERSITY

Nearly all faculty and staff members participate in either the State Employee's Retirement System (SERS) or Teachers Insurance and Annuity Association- College Retirement Equities Fund (TIAA-CREF). Part-time faculty and staff who complete 750 hours of employment in a calendar year also participate. A very small number of employees participate in the Federal Civil Service Retirement System and the Public School Employee's Retirement System (PSERS).

The SERS plan provides a full retirement annuity based on a defined benefit formula: either 2 percent or 2.5 percent x years of service x average of highest three years of earnings. There are a variety of retirement options available under the plan. The employee contribution rate is 6.25 percent of earnings. The employer contribution rate is determined annually by the SERS board.

The TIAA-CREF plan provides benefits based on the employee's retirement age, the amount of money that has been contributed to the account by the employee and the university as well as the performance of the TIAA-CREF investments. There are a number of retirement options available through TIAA-CREF. The employee contribution rate is 5.0 percent of earnings. The employer contribution rate is 9.29 percent of employee earnings, set by State law.

TUITION BENEFIT POLICY:
THE PENNSYLVANIA STATE UNIVERSITY

Tuition benefits (educational privileges) are offered to regular, full-time faculty or staff, their spouses, and their children, up to the age of 26. The benefit is a 75 percent reduction of the tuition charge and applies to Penn State resident instruction and continuing education credit courses except for the professional curriculum such as those offered at The Milton S. Hershey Medical Center, the Smeal College of Business Administration Executive MBA Program and the Dickinson School of Law. Educational privileges do not apply to summer camps or workshops operated by the university, unless university credit is given and regular tuition is charged.

A faculty or staff member is eligible for educational privileges the semester which begins with or after the effective date of full-time employment. The benefit is provided for a maximum 16 credits per academic year for a person on a 12 month appointment and 12 credits during the two semesters of service for a person appointed for just the Fall and Spring semesters.

Children, spouses and same-sex domestic partners are eligible beginning with the semester coincident with or after the faculty or staff member's effective date of full-time employment and may earn a first Bachelor's degree. Various other limitations apply and are enumerated in the official Penn State educational privileges and grant-in-aid policies.

RETIREMENT POLICY: UNIVERSITY OF PITTSBURGH

Two alternative retirement plans are available to faculty and staff members: a Contributory Tax-Deferred Annuity Plan, with employee and university contributions invested and benefits administered by either the Teachers Insurance and Annuity Association-College Retirement Equities Fund (TIAA-CREF) or the Vanguard Group, and a Noncontributory Defined Benefit Pension Plan, with university contributions only invested and benefits administered as a university trust fund.

Full-time faculty, faculty librarians and research associates; part-time faculty who are tenured or in the tenure stream; part-time faculty librarians who have an expectation of continuing employment; and all regular full- and part-time staff are eligible for membership. Employees eligible for the Contributory Plan, who do not elect membership, are enrolled under the terms of the Noncontributory Plan. In addition, part-time and temporary employees who are not eligible for the Contributory Plan are covered by the Noncontributory Plan if they fulfill the hours and years of service vesting requirements. Employees covered by separate collective bargaining agreements participate in the plans specified in their respective agreements.

The Contributory Plan is a defined contribution plan with employer and employee contributions, with an option available for the tax-deferral of employee contributions. The retirement benefit is based on total contributions, an employee's age, spouse's age, distribution option selected, and the investment performance of either TIAA-CREF or the Vanguard Group. The plan has a number of options available. Employee contributions under the plan are made before Federal income taxes, but after Social Security Tax is withheld, so tax-deferred contributions will not affect Social Security benefits. An employee's contribution rate, chosen by the employee, can vary from 3.0 to 8.0 percent of earnings (six contribution rate choices are available). During a delayed vesting period of three years, the employer matches the employee's contribution.

After the three-year vesting period, the employer's contribution rate (set by the employer to coincide with the employee's contribution rate) varies from 4.5 to 12 percent of employee earnings. An Accelerated Plan option is available to vested employees aged 52 through 55, under which an employee can make the maximum contribution for a limited number of years and the university makes increased matching contributions. The maximum period for this option is 120 months.

The Noncontributory Plan is a defined benefit plan with employer contributions but no employee contributions. The retirement benefit depends on an employee's age, years of service, salary while participating in the plan, and the employer's contributions made on the employee's behalf. Participants under this plan, along with the Contributory Plan, also have the opportunity to make contributions to a Supplementary Retirement Account, administered by either TIAA-CREF or the Vanguard Group; the contributions may be tax-deferred at the employee's option. Contributions to supplementary accounts are not part of the Contributory Plan and are not matched by the employer.

TUITION BENEFIT POLICY:
UNIVERSITY OF PITTSBURGH

Tuition benefits (scholarships) are offered to faculty members (including faculty librarians, research associates, chaplains, and ROTC faculty), staff members, spouses and dependent children.

Tuition scholarships for full-time faculty and staff cover all tuition for the first six credits taken each term at the University of Pittsburgh, except for full-time staff not having a first degree, in which case they are entitled to eight credits per term. However, a faculty or staff charge of 3 percent of tuition for undergraduate programs and 10 percent of tuition for graduate programs will be incurred. Tuition scholarships for eligible part-time faculty are proportionate to those for full-time appointments. Spouse and children of regular part-time staff are not eligible for educational benefits.

Tuition scholarships for spouses or certified domestic partners of full-time faculty and staff are the same as those above, except that the spouse's charge is 10 percent of tuition for both undergraduate and graduate programs.

Tuition scholarships for dependent children of full-time faculty and staff cover full undergraduate tuition only for a maximum of 12 terms leading to a first baccalaureate degree at the University of Pittsburgh; fees and other charges are the student's responsibility. In addition, tuition scholarships for dependent children of full-time faculty, faculty librarians and research associates, hired by September 1, 1994, are available for attendance at other accredited colleges and universities. These scholarships cover tuition for a maximum of two terms each for four academic years, at the maximum rate of the in-State, full-time tuition for the College of Arts and Sciences at the Pittsburgh campus. Tuition scholarships for dependent children of certain part-time tenured or tenure-stream faculty and faculty librarians are made, with benefits proportionate to those for full-time appointments.

RETIREMENT POLICY: TEMPLE UNIVERSITY

Full-time employees and faculty are eligible to participate in either a Defined Contribution Plan or a Defined Benefit Plan. The plan that they are eligible to join is dependent on their job classification and collective bargaining agreement.

There are several different contribution levels under the Defined Contribution Plans. In one plan, the employee contributes 4.5 percent of the base annual salary up to the Social Security wage base and 5.0 percent over the Social Security wage base while the university contributes 8.5 percent of the base annual salary up to the Social Security wage base and 13.0 percent over the Social Security wage base. In another plan, the employee contributes 4.5 percent of the employee's base salary while the university contributes between 4.5 percent to 7 percent of the base salary based on the date. In a plan available to some non-tenure track faculty, the university contributes a match of 3 percent to 8.5 percent of the employee's base salary based on the employees respective level of service. Finally, there is another plan where some union employees contribute either zero percent, 1 percent, 2 percent, 3 percent or 4.5 percent of their base salary while the university contributes, respectively, either 4 percent, 5 percent, 6 percent, 7 percent, or 8.5 percent of their base salary.

Contributions under any of the variations may be allocated between Fidelity Investments and Teachers Insurance and Annuity Association-College Retirement Equities Fund (TIAA-CREF). Fidelity Investment and TIAA-CREF offers various mutual funds including growth funds, equity funds, bond funds, money market funds, balanced funds and target allocation funds. Employees are vested in the university's contributions after either three or five years of participation in the Plan. Vested contributions may be withdrawn for the Plan after separation from service. The form of withdrawal is at the discretion of the participant.

The Defined Benefit Plan is available to certain collectively bargained employees and is a contributory plan that provides an annuity benefits at retirement. The benefit is determined by multiplying the average monthly earnings time the years of credited service times 1.6 percent less an offset for Social Security. Normal retirement age is considered to be 65, but a reduced benefit is available after the employee has attained age 55 with at least ten years of service. Vesting in this plan requires five years of participation. In the Defined Benefit Plan, employees must contribute 2 percent of earnings up to the amount of the Social Security wage base for the year, and 4 percent of the balance of earnings.

TUITION POLICY: TEMPLE UNIVERSITY

Full-time employees are entitled to full tuition remission for up to eight credit hours per semester in Temple University undergraduate colleges for either undergraduate or graduate courses. No tuition remission is available for courses taken in Temple's Schools of Law, Medicine, Dentistry or Podiatric Medicine, with the exception of specially designated graduate courses as determined by the Dean's office of the specific professional school. In the School of Pharmacy, tuition remission is limited to undergraduate programs.

Employees are eligible for tuition remission benefits the first day of the semester after their hire date. Employees who terminate their employment with Temple University after the start of the semester for any reason other than official retirement will continue to receive the tuition remission benefit through that semester only. Employees and their eligible dependents must remain in academic good standing.

A staff member cannot be both a full-time student and a full-time employee, simultaneously.

Legally dependent children of full-time employees are eligible for full tuition remission for up to ten semesters to complete their degree in Temple University's undergraduate program only. Children may be full-time matriculated students, or they may be part-time matriculated or non-matriculated students. The dependent child must be less than 24 years of age when initially enrolled in this program. Non-bargaining employees and faculty, as well as some bargaining employees and faculty, hired after a specified date are eligible for 50% second year of employment and 100% remission effective the start of the semester after 3 years of employment. If the eligible employee is hired before the specified date, then the dependent children are eligible for 100% remission.

The spouse of an executive administrative employee or full-time faculty member is entitled to one-half tuition in Temple University undergraduate colleges for either undergraduate or graduate courses, whether enrolled full-time or part-time.

Any requests for exceptional treatment must be made to the Benefits Appeals Committee (BAC) by the appropriate academic vice president on behalf of the student, prior to the beginning of the semester.

Graduate and spousal tuition benefits are considered a taxable benefit. The value of these tuition benefits will be included in the employee's taxable wages and all applicable taxes will be withheld during the year the tuition benefits are received.

The tuition remission program includes expenses for tuition cost only; any other fees are not covered under the program.

**Act of March 10, 1949, P.L.30, No.14
Public School Code
Section 2004-D**

Section 2004-D. Disclosure.

(a) Expenditures.--The university shall disclose the following:

(1) Revenue and expenditure budgets of the university's academic and administrative support units for the current fiscal year.

(2) The actual revenue and expenditures for the prior year in the same format as the information reported under paragraph (1).

(3) For any defined project or program which is the subject of a specific line item appropriation from the General Fund, the university shall disclose the following:

(i) Revenue and expenditure budgets of the defined program or project for the current fiscal year.

(ii) The actual revenue and expenditures of the defined program or project for the prior year in the same format as the information reported under paragraph (1).

(4) The revenue and expenditures of any auxiliary enterprise which is directly funded in whole or in part by tuition or a State appropriation for the current fiscal year.

(b) Prior fiscal year.--The university shall provide the following additional information for the prior fiscal year for each academic or administrative support unit, for each defined project or program and for any auxiliary enterprise:

(1) The number of employees by academic rank and by classification the number of administrators, staff, clerical and technical service employees.

(2) Median and mean salary by academic rank and by classification the median and mean salaries of administrators, staff, clerical and technical service employees.

(3) Nonsalary compensation as a percentage of salary. Nonsalary compensation shall include, but not be limited to, medical benefits, life insurance benefits, pension benefits, leave benefits, employer Social Security payments and workers' compensation benefits.

(4) A statement of the university's retirement policies.

(5) A policy statement relating to a reduction of tuition for employees' family members.

(6) A list of purchase of service contracts which exceed \$1,000 by category of service, including, but not limited to, legal, instructional, management, accounting, architecture, public relations and maintenance. The list shall contain the name and address of the contractor, a statement of the nature of the duties of the contractor and the academic and administrative support unit for which the duties are performed. If a purchase of service contract exceeds 10% of the total aggregate expenditure of the contract category per academic or administrative support unit, then the contracted amount shall also be listed.

(7) A list of purchase of goods contracts which exceed \$1,000. The list shall contain the name and address of the contractor and a list of the goods purchased and the

academic or administrative support unit for which such goods were contracted. If a purchase of goods contract exceeds 10% of the total aggregate expenditure per academic or administrative support unit, then the contracted amount shall also be listed.

(8) A list by academic or administrative support unit in the aggregate of the expenses of travel, subsistence and lodging, whether provided or reimbursed.

(c) Format.--The university shall submit in electronic format a report of the information under subsections (a) and (b) to the department and the Joint State Government Commission. Each such institution shall maintain a copy of the report in the institution's library and shall submit a copy to each of the four State regional library resource centers.

(d) Time frame.--A university's report required to be submitted under this section shall be submitted within 180 days of the close of the university's current fiscal year.

(e) Minutes.--The university shall make a copy of the minutes of each public meeting of the institution's board of trustees, as well as a copy of the institution's integrated postsecondary education data systems report, available for public inspection in the institution's library.

(2004-D added July 9, 2008, P.L.846, No.61)